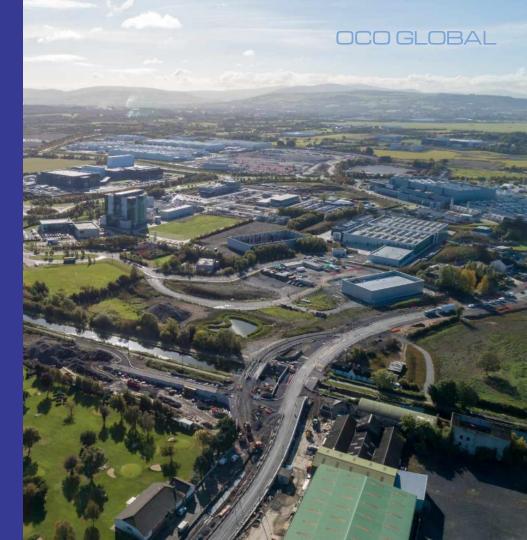
South Dublin County Council Economic Strategy

Executive Summary

8th September 2025



OCO GLOBAL



Purpose

To define a clear, differentiated economic value proposition and positioning for South Dublin

Economic Context

- Ireland faces new global pressures: Brexit, US protectionist policies, AI disruption, rising costs
- FDI flows dropped €50.3bn in 2023, exports remain strong
- Strategic shift required for longterm growth and competitiveness

Policy and Strategy Context

Project Ireland 2040

Regional Spatial and Economic Strategy

IDA Strategy 2025

Dublin Regional Enterprise Plan

Enterprise Ireland 5-year Strategy 2025 SDCC County Development Plan

SDCC Local Economic and Community Plan



Vision and Values

To develop an economic strategy for South Dublin which creates a thriving, future-ready and diverse economic base made for the people of South Dublin.

Strategy Chapters: Objectives



Sectors: Develop a distinct economic identity for South Dublin focused on its core strengths



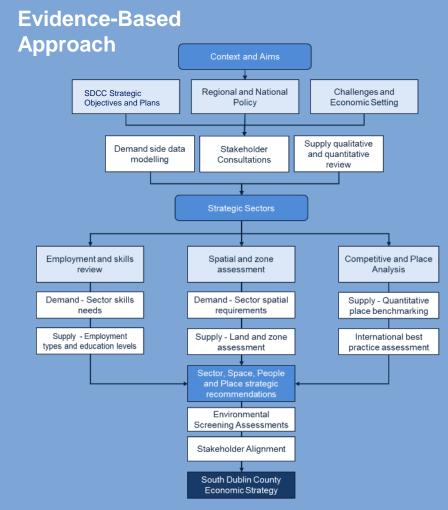
Space: Optimise and innovate land use in South Dublin to provide strong and cohesive growth



People: Ensure opportunity for all across South Dublin, and future-proof local skillsets



Place: Ensure South Dublin is a great location for people to live, work, study and visit, with a strong sense of place.



South Dublin Sector Economic Snapshot

€22.23bn

South Dublin job-based GVA 2022

Dublin City €46.39bn Fingal €25.0bn DLR €19.55bn



Sector Facility Spotlights

Work IQ - Digital Services / Technology

Tallaght University Hospital - Healthcare

The Square + Liffey Valley – Retail



6,418 active enterprises

Top company sectors

Retail and wholesale	18%
Industry / manufacturing	14%
Financial and professional	11%
Healthcare	9%
Hospitality leisure tourism	Q%

Top employment sectors

Financial and professional	17%
Retail and wholesale	12%
Healthcare	11%
Education and Training	8%
Construction	8%

Top 5 Sectoral GVA Contribution

According to GVA by sector x jobs in South Dublin

Industry and Manufacturing	€7bn	
Digital Services	€4.2bn	
Financial and professional	€2.89bn	
Retail and Wholesale:	€1.56bn	
Pharma, biotech, medtech	€1.45bn	

Sectors

Objective:

To facilitate and grow a diverse economic base in South Dublin, which builds on local sectoral strengths, develops a unique economic identity for South Dublin, and ensures a strong economic ecosystem to create resilience and opportunity for all sectors.

Overarching Themes

- Empowering Enterprise
- Fostering Innovation
- Sustainable Futures
- Investing in Infrastructure

Three categories of priority sector recommended based on their role in developing South Dublin's economy

Identity Drivers

Nurture and grow

Differentiators. Showing strong economic impact and local differentiation. Strong identity builders for South Dublin

Creative and Media

Food and Drink

Tech for People and Place

Growth Engines

Develop and empower

Tried and tested growth engines. High national and global economic impact with successful track record in South Dublin.

> Pharma, Biotech, Medtech

Industry and Manufacturing

Retail and Wholesale

Digital Services

Ecosystem Enablers

Monitor and support

Essential foundation of South Dublin's economy - supporting a dynamic, future-ready business environment.

Hospitality, leisure and tourism

Financial and professional

Logistics and Warehousing

Environment and Renewables

Construction

South Dublin Space Snapshot

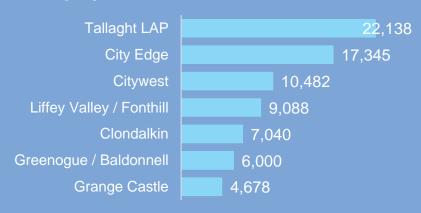
Available Employment Land

Employment lands zoned CDP: 625 ha Undeveloped EE space: 352.77 ha

Areas with largest undeveloped land available (2024):

Grange Castle West:
Grange Castle South:
Baldonnell
Greenogue and Aerodrome
Grange Castle East
161.6 ha
104.18 ha
18.41 ha
18.4 ha
17.56 ha

Employment Distribution



Transport Modes to SD Employment Areas







9.4%



5.8%

Key Employment and Regeneration Areas

- Tallaght LAP
- City Edge Regeneration
- Grange Castle Masterplan

Source: Employment land review, POWSCAR

Space

Objective:

To optimise the available land and space within South Dublin to ensure employment lands are well used, prioritised for the best economic growth and prosperity outcomes, and future-proof forward planning to foster and grow South Dublin's economy.

Overarching Themes

- Empowering Enterprise
- Fostering Innovation
- Sustainable Futures
- · Investing in Infrastructure

South Dublin has a strong mix of available land and zoning types

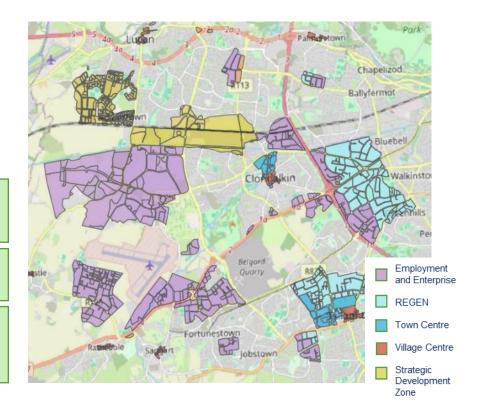
South Dublin has a successful and diverse economic base across the county. Sectors are growing, and South Dublin has the opportunity to target priority sectors through a consistent spatial strategy.

Key recommendations:

Promote suitability of strategic areas for specific sectors and activities

Targeted, specific cluster development in Grange Castle and Tallaght

Explore feasibility for designation of strategic areas for heavier industry and logistics



South Dublin People Snapshot

Key Stats

Population	
Population 2022	301,075
Change 2016-2022	+8%
Employment	
Residents employed 2022	57.8%
Change 2016-2022	+2.3%
Unemployment	
Unemployment 2022	5.5%
Change 2016-2022	-3%

Educational Attainment

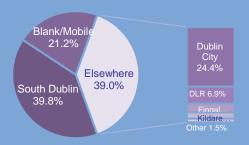
	Up to lower secondary	Upper secondary – Adv. Cert.	Higher cert - PhD
2022	22.7%	32.4%	38.7%
2016	26.3%	34.4%	32.6%

Occupation Types

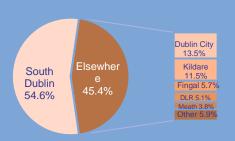
	Associate Professi	Admin	Not stated (9.9%)	Elementary Occupations (8.8%)	Caring Leisure and Other Service	Sales and Customer Service
Destructional	and and	Occupations	Managers Directors and Senior Officials (8%)	Occupati (7.4%)	Occupa (6.8%)	
Occupations Occupa C	Secret Occup (11.2%)			Process Plant and Machine Operatives (6.3%)		

Commuting Levels

Where South Dublin's residents are employed



Where South Dublin's workforce lives



Source: POWSCAR, CSO

People

Objective:

To provide opportunity for all across South Dublin ensuring the diverse fabric of South Dublin's community is catered for, jobs and employment are created and accessible, and South Dublin's talent pool are provided with the skills and tools to succeed.

Overarching Themes

- Empowering Enterprise
- Fostering Innovation
- Sustainable Futures
- Investing in Infrastructure

South Dublin's resident base presents a high diversity in qualifications and occupational profiles, aligning well with the diversity of industries in the local economy.

Several studies and strategies have been developed which target policies and interventions to support the people of South Dublin including the County Development Plan and the Local Economic and Community Plan.

This section of the economic strategy aims to support South Dublin in the creation of economic opportunity for all:

- 1. Pathways to access upskilling
- 2. Access to employment in the county
- 3. Employment across skill levels

Key Recommendations

Develop skills strategy to map skills needs and support learning pathways

Support job creation across sectors and skill levels

Ensure population areas have access to employment and opportunities

South Dublin Place Snapshot

South Dublin attractiveness as a location to invest, live, study and visit



Invest

Ranks 4th

Top indicators

Population, ABC class, GVA, Economic activity,

Focus Improvements

Total Big 4 % self-employed

Visit

Ranks 25th

Top indicators

Distance to large Airport Direct destinations from airport

Focus Improvements

Number of attractions Domestic trips Domestic spend

Live

Ranks 5th

Top indicators

Ethnicities
Distance to A+E
% Good health
WFH population
Childcare services

Focus Improvements

No. remote hubs Average rent

Study

Ranks 18th

Top indicators

University ranking % finished upper secondary/ technical

Focus Improvements

Student population Progression to 3rd level

Source: Vista

Place

Objective:

To ensure South Dublin is a place for people to live, work, study and visit, and economic growth is centred around creating a strong sense of place.

Overarching Themes

- Empowering Enterprise
- Fostering Innovation
- Sustainable Futures
- Investing in Infrastructure

From Tallaght to Templeogue: South Dublin has diverse and distinct districts across the county with unique characteristics, priorities and identities. Place based actions focus on purposeful planning, targeted intervention and vibrant branding to help South Dublin thrive.

Infrastructure development:

Purposeful investment in infrastructure, housing, and tourism to support and unlock long-term growth and resilience

Inclusive placemaking:

Shape vibrant, people-centred environments that foster community, culture, and quality of life.

Develop new narrative:

Promote South Dublin communities with a strong, authentic proposition to attract talent, visitors, and investment

Work in partnership:

Coordinate South Dublin stakeholders and resources to ensure communities are maintained, animated, and continuously improved.

4 Ps

Place

Development



Place **Making**

Place **Branding**

Place **Management**

Next Steps

- Final inputs from SPC
- Sign off from SDCC
- Publishing of strategy
- Launch event
- Implementation



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