

# **Two-Year Implementation Plan**

### **Approach**

This chapter outlines the initial implementation plan for the LECP. It includes specific actions that will contribute to the achievement of the goals, objectives and outcomes highlighted in the previous chapter. However, there has been an important change in comparison to the previous iteration of the County's LECP with added flexibility built into its design. While the LECP itself covers a 6-year timeframe out to 2030, the Implementation Plan will be reviewed and revised every 2 years as the plan progresses. As such, consideration has been given in the development of the initial Implementation Plan to actions which can be progressed within that timeframe.

This new, more flexible approach provides the Council with an opportunity to identify actions that may not be achieving the desired impact and revise or replace them in subsequent Implementation Plans with initiatives that may be more suited to achieving the goals, objectives and outcomes of the LECP. Similarly, an opportunity now exists to update the Implementation Plan to address issues that emerge over the timeframe of the LECP, meaning that it can remain relevant and aligned to changing circumstances in the County. Finally, actions that are deemed to be the most impactful but also onerous to implement may be built upon and carried over into successor Implementation Plans. Key to realising the benefit of this more flexible approach, will be the monitoring and evaluation of progress in relation to the actions of the Implementation Plan.

The initial Implementation Plan contains 52 prioritised actions which support the LECP's various goals, objectives and associated desired outcomes. The actions cover both economic and community elements with many of the actions interlinked and contributing to a number of objectives and goals. Key stakeholders and agencies that will lead and enable the implementation of the actions have been identified along with Key Performance Indicators (KPIs) to aid the monitoring and evaluation of progress.

### **Policy Alignment**

Like the goals and objectives, the actions are aligned with a number of existing strategies and policies including the County Development Plan, the RSES and the NPF. Furthermore, as noted in Chapter 1 of this document, the UN SDGs have been centre to the development of the LECP and have underpinned the formulation of the actions in the initial Implementation Plan. Combined, the goals, objectives, outcomes and actions will work to enhance South Dublin as a more inclusive, equitable, prosperous and sustainable County as it moves towards 2030.

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### Goal 1: For the County of South Dublin to become a better place in which to live and work.

#### Objective 1.1

<b>Policy/Planning Framework</b>	<b>Community</b>
<b>Sustainable Development Goal (SDG)</b>	SDG 1, SDG 3, SDG 10, SDG 11
<b>National Development Plan (NDP) National Strategic Outcome</b>	NSO 1
<b>Regional Spatial and Economic Strategy (RSES)</b>	RPO 3.2, RPO 3.3, RPO 4.3, RPO 4.26, RPO 4.78, RPO 4.80, RPO 4.81, RPO 4.82, RPO 5.4, RPO 5.5, RPO 9.1, RPO 9.2. RPO 9.3, RPO 9.6, RPO 9.12, RPO 9.13
<b>LECP Framework</b>	<b>High Level Goal 1</b>
	For the County of South Dublin to become a better place in which to live and work.
<b>LECP Framework</b>	<b>Sustainable Community Development Objective (SCDO)</b>
	Working in collaboration with relevant groups (e.g. Housing Strategic Policy Committee, Local Travel Accommodation Consultative Committee, Housing Disability Steering Group) support the provision of housing that meets the requirements of an expanding population with varying needs.
<b>LECP Implementation Plan</b>	<b>Prioritised Actions</b>
	<p>1.1.1. In line with the County Development Plan, continue to deliver Housing for All, the Housing Delivery Action Plan, Homeless Action Plan, Traveller Accommodation Plan and any subsequent plans. For all new plans the following is to be done: an adequate assessment of need in the preparation of these plans; implementation of the public sector equality and human rights duty in the preparation of these plans; and putting in place effective and meaningful structures to progress these plans.</p> <p>1.1.2. Work in collaboration with housing developers to ensure that large new housing developments are designed to embrace the objectives of quality design and healthy place making in the County Development Plan or relevant local area plans.</p> <p>1.1.3.</p>

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	Work with relevant partners (e.g., Housing Strategic Policy Committee, Local Travel Accommodation Consultative Committee, Housing Disability Steering Group) to facilitate the continued creation of increased housing options for older people (e.g. rightsizing), people with disabilities, Travellers and those with additional needs, to support the provision of independent and/or assisted living.
<b>LECP Implementation Plan</b>	<b>Lead Agencies and Partners</b>
	1.1.1. Lead: SDCC Partners: Property developers, Approved Housing Bodies, Local Traveller Accommodation Consultative Committee, HSE, Saoirse Domestic Violence Services
	1.1.2. Lead: SDCC Partners: Approved Housing Bodies, LDA, property developers
	1.1.3. Lead: SDCC Partners: HSE, Approved Housing Bodies, Local Traveller Accommodation Consultative Committee, South Dublin Older People's Council
<b>LECP Implementation Plan</b>	<b>Key Performance Indicators</b>
	1.1.1. 1 No. of homes at design, planning, procurement, construction stages and completed. 2 No. of actions delivered from the Homeless Action Plan. 3 No. of actions delivered from the Traveller Accommodation Plan.
	1.1.2. 1 For all housing developments of 100 homes or more, pre-planning meeting held between SDCC staff and the housing development design team/developers to provide advice on how the scheme could embrace quality design and healthy place making.
	1.1.3. 1 No. of age friendly homes designed to meet the needs of older people in the pipeline (i.e. at design, planning or procurement stages). 2 No. of homes designed to meet the needs of Travellers in the pipeline (i.e. at design, planning or procurement stages).

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### Objective 1.2

<b>Policy/Planning Framework</b>	<b>Community</b>
<b>Sustainable Development Goal (SDG)</b>	SDG 3, SDG 5, SDG 16, SDG 17
<b>National Development Plan (NDP) National Strategic Outcome</b>	NSO 10, Other Public Sector Investments
<b>Regional Spatial and Economic Strategy (RSES)</b>	RPO 9.18, RPO 9.19
<b>LECP Framework</b>	<b>High Level Goal 1</b>
	For the County of South Dublin to become a better place in which to live and work.
<b>LECP Framework</b>	<b>Sustainable Community Development Objective (SCDO)</b>
	South Dublin is to be a safer place for all.
<b>LECP Implementation Plan</b>	<b>Prioritised Actions</b>
	<p>1.2.1. Support Cuan, the Domestic, Sexual and Gender Based Violence (SDGBV) Agency and support the provision of domestic, sexual and gender based violence services in South Dublin by creating a communications campaign to increase awareness, prevent and mitigate against domestic, sexual and gender-based violence in the County.</p> <p>1.2.3. Continue to support the existing Community Based CCTV Scheme.</p> <p>1.2.4. Further develop and promote the network of Garda Clinics across South Dublin to facilitate easy interaction between residents, businesses and An Garda Síochána.</p> <p>1.2.7. Explore opportunities to deepen the interaction between South Dublin County Council and An Garda Síochána, including sharing information and consultation with regards to the significant reduction of anti-social behaviour.</p>
<b>LECP Implementation Plan</b>	<b>Lead Agencies and Partners</b>
	1.2.1. Lead: SDCC Partners: South Dublin County Partnership, An Garda Síochána, Cuan, Tusla, Saoirse Domestic Violence Services
	1.2.3. Lead: SDCC & An Garda Síochána
	1.2.4. Lead: An Garda Síochána Partners: SDCC, PPN
	1.2.7. Lead: SDCC & An Garda Síochána
<b>LECP Implementation Plan</b>	<b>Key Performance Indicators</b>
	<p>1.2.1.</p> <p>1 Communications campaign created and implemented to increase awareness,</p>

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	<p>prevent and mitigate against domestic, sexual and gender-based violence in the County.</p> <p>2 Establish base level refuge and safe house spaces in the SDCC area. This will facilitate tracking and measuring progress as the plan is implemented.</p>
	<p>1.2.3.</p> <p>1 Existing network of CCTV maintained.</p> <p>2 Feasibility investigated to expand CCTV network to reduce anti-social behaviour.</p>
	<p>1.2.4.</p> <p>1 Assess the need to increase the no. of Garda clinics.</p> <p>2 Assess appropriateness of locations for Garda clinics to maximise attendance.</p> <p>3 Launch carefully designed information campaign targeted at vulnerable residents to create better awareness about Garda clinics.</p> <p>4 Review success of targeted information campaign and amend accordingly within six months of launch.</p> <p>5 Increased number of attendees at Garda Clinics.</p>
	<p>1.2.7</p> <p>1 Key points of contact formalised and maintained between An Garda Síochána and SDCC to manage information flow.</p> <p>2 Calendar of regular meetings created.</p>

### Objective 1.3

<b>Policy/Planning Framework</b>	<b>Community</b>
<b>Sustainable Development Goal (SDG)</b>	SDG 3, SDG 11, SDG 13, SDG 17
<b>National Development Plan (NDP) National Strategic Outcome</b>	NSO 1, NSO 7, NSO 8
<b>Regional Spatial and Economic Strategy (RSES)</b>	RPO 9.7, RPO 9.8, RPO 9.9
<b>LECP Framework</b>	<b>High Level Goal 1</b>
	For the County of South Dublin to become a better place in which to live and work.
<b>LECP Framework</b>	<b>Sustainable Community Development Objective (SCDO)</b>
	Improve the aesthetic appearance of our County in the interest of its Economic and Social Development.
<b>LECP Implementation Plan</b>	<b>Prioritised Actions</b>
	1.3.1.

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	Continue to address areas of dereliction and vacancy. Provide advice on grants schemes/assistance to property owners. 1.3.3. Deliver on the Actions of the Litter Management Plan 2023 -2025. Continue to support Tidy Towns groups, other community groups, and individuals in their efforts to keep their area clean.
<b>LECP Implementation Plan</b>	<b>Lead Agencies and Partners</b>
	1.3.1. Lead: SDCC Partners: South Dublin Chamber, Dept. of Housing, Local Government and Heritage
	1.3.3. Lead: SDCC Partners: South Dublin Volunteer Centre, PPN, South Dublin Chamber, South Dublin County Partnership
<b>LECP Implementation Plan</b>	<b>Key Performance Indicators</b>
	1.3.1. 1 Review and monitor to comprehensively map and understand vacancy and dereliction in identified problem areas. 2 No. of croí cónaithe and similar grants awarded. 3 Comprehensive information campaign on available assistance and grants created and launched. Campaign could include: improved online information with key Local Authority points of contact easily contactable, information flyers, annual workshops, drop-in clinics with SDCC staff.
	1.3.3. 1 No. of actions from the Litter Management Plan completed and partially completed. 2 Improved litter management section of SDCC website with point of contact available.

### Objective 1.4

<b>Policy/Planning Framework</b>	<b>Community</b>
<b>Sustainable Development Goal (SDG)</b>	SDG 3, SDG, 4, SDG 8, SDG 9, SDG 10, SDG 11, SDG 17
<b>National Development Plan (NDP) National Strategic Outcome</b>	NSO 5
<b>Regional Spatial and Economic Strategy (RSES)</b>	RPO 6.7, RPO 6.15, RPO 6.16, RPO 6.17, RPO 6.18, RPO 6.21, RPO 9.25, RPO 9.27
<b>LECP Framework</b>	<b>High Level Goal 1</b>

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	For the County of South Dublin to become a better place in which to live and work.
<b>LECP Framework</b>	<b>Sustainable Community Development Objective (SCDO)</b>
	Enhance the citizen and visitor cultural experience of South Dublin through arts, culture, heritage and tourism.
<b>LECP Implementation Plan</b>	<b>Prioritised Actions</b>
	<p>1.4.4. Support the progression of key tourism capital projects including Lucan House, Rathfarnham Castle Courtyard and Stables, Corkagh Park, Tallaght Stadium, Dublin Mountains Visitor Centre, and Tallaght Tourism and Heritage Project. Universal design principals are to be followed in the design of the various capital projects.</p> <p>1.4.5. Implement Our Library, Our Future: South Dublin Libraries Development Plan 2023–2027, incorporating the Libraries Capital Programme for the establishment of new libraries.</p>
<b>LECP Implementation Plan</b>	<b>Lead Agencies and Partners</b>
	1.4.4. Lead: SDCC Partners: Fáilte Ireland
	1.4.5. Lead: SDCC Partners: HSE
<b>LECP Implementation Plan</b>	<b>Key Performance Indicators</b>
	<p>1.4.4. 1 At least three key projects substantially underway (i.e. design, planning or procurement stages)</p>
	<p>1.4.5. 1 No. of actions from the Our Library, Our Future Plan implemented. 2 At least one new library in progress (i.e. at design, planning or procurement stages)</p>

### Objective 1.5

<b>Policy/Planning Framework</b>	<b>Economic</b>
<b>Sustainable Development Goal (SDG)</b>	SDG 8, SDG 9, SDG 10, SDG 11, SDG 17
<b>National Development Plan (NDP) National Strategic Outcome</b>	NSO 1, NSO 5
<b>Regional Spatial and Economic Strategy (RSES)</b>	RPO 3.3, RPO 4.8, RPO 6.1, RPO 6.2, RPO 6.29. RPO 6.31, RPO 6.33, RPO 9.8
<b>LECP Framework</b>	<b>High Level Goal 1</b>
	For the County of South Dublin to become a better place in which to live and work.

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<b>LECP Framework</b>	<b>Sustainable Economic Development Objective (SEDO)</b>
	Increase Employment across the County for all and support both existing and new businesses.
<b>LECP Implementation Plan</b>	<b>Prioritised Actions</b>
	<p>1.5.3. In line with the DREP, encourage and support the development of clusters within the region. As part of this, provide for incubation space within the County to meet the needs of different business sectors.</p> <p>1.5.6. As part of urban regeneration efforts, provide sufficient supports for enterprises to grow and create employment. Particular attention is to be given to supporting the City Edge Project and Tallaght Town Centre.</p>
<b>LECP Implementation Plan</b>	<b>Lead Agencies and Partners</b>
	<p>1.5.3. Lead: SDCC Partners: TU Dublin, South Dublin Chamber, South Dublin County Partnership, Work IQ, Partas, ACE</p>
	<p>1.5.6. Lead: SDCC Partners: South Dublin Chamber, South Dublin County Partnership, DDET, TU Dublin, local businesses</p>
<b>LECP Implementation Plan</b>	<b>Key Performance Indicators</b>
	<p>1.5.3.</p> <ol style="list-style-type: none"> <li>1 Assessment conducted as to the space/facility needs for start-ups and companies and sole traders wishing to scale up.</li> <li>2 Responding to survey, steps taken to address any identified needs for new or improved facilities.</li> </ol>
	<p>1.5.6.</p> <ol style="list-style-type: none"> <li>1 Progress the necessary variation of the county development plan to support the City Edge Project.</li> <li>2 Prepare a County Economic Strategy, which will address the role of Tallaght Town Centre and City Edge in supporting the economic development of the County.</li> <li>3 The implementation of the Tallaght Town Centre Local Area Plan objectives and actions.</li> </ol>



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### Goal 2: To improve the physical and mental health of those living and working in South Dublin.

#### Objective 2.1

<b>Policy/Planning Framework</b>	<b>Community</b>
<b>Sustainable Development Goal (SDG)</b>	SDG 3, SDG 10, SDG 11
<b>National Development Plan (NDP) National Strategic Outcome</b>	NSO 4, NSO 10
<b>Regional Spatial and Economic Strategy (RSES)</b>	RPO 9.2, RPO 9.23
<b>LECP Framework</b>	<b>High Level Goal 2</b>
	To improve the physical and mental health of those living and working in South Dublin.
<b>LECP Framework</b>	<b>Sustainable Community Development Objective (SCDO)</b>
	Work with national and local agencies to support the residents of South Dublin in improving their health, well-being, and lifestyle.
<b>LECP Implementation Plan</b>	<b>Prioritised Actions</b>
	<p>2.1.1. Harness the Healthy Ireland framework and the Sláintecare Healthy Communities programme for evidence-based initiatives on awareness, participation, physical activity, engagement, mental health, increasing access to green and blue infrastructure, and alcohol / substance misuse. Particular attention should be put on addressing the specific needs of those from identified groups, including taking steps to enhance access to and outcomes from health services.</p> <p>2.1.2. Promote and implement where relevant the actions in the National Mental Health Promotion Plan and Connecting For Life to improve mental health and wellbeing outcomes in the county (including focus on the Traveller Community).</p>
<b>LECP Implementation Plan</b>	<b>Lead Agencies and Partners</b>
	<p>2.1.1. Lead: South Dublin County Partnership, SDCC (HI, SHC, Active South Dublin) &amp; HSE Partners: Drug and Alcohol Task forces (Tallaght and Clondalkin), relevant voluntary organisations, CYPSC, NGOs and charities</p>
	<p>2.1.2. Lead: HSE Partners: South Dublin County Partnership, SDCC, CYPSC, relevant voluntary organisations, NGOs and charities</p>
<b>LECP Implementation Plan</b>	<b>Key Performance Indicators</b>

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	<p>2.1.1.</p> <p>1 No. of initiatives or events launched or continued focusing on:</p> <ul style="list-style-type: none"> <li>- engagement,</li> <li>- training events,</li> <li>- physical activity,</li> <li>- mental health,</li> <li>- social prescribing (<i>The Social Prescribing Link Worker works in true collaboration with a person over an average of 6-8 sessions to address their needs and goals using a personalised coaching and co-production approach. The social prescribing link worker can motivate and support individuals to achieve the change(s) that they want to achieve. The aim of this work is to connect people with community groups, organisations and statutory services for practical and emotional support, with the overall purpose of improving health and wellbeing</i>),</li> <li>- increasing access to green and blue infrastructure,</li> <li>- alcohol / substance misuse,</li> <li>- smoking / vaping cessation.</li> </ul> <p>Please note: Specific reporting to be decided by SDCC and SDCP.</p> <p>2 No. of attendees at training events and workshops.</p> <p>3 Improved accessibility to health services from people in identified groups. Quantified by focus groups and/or surveys.</p>
	<p>2.1.2</p> <p>1 No. of actions implemented/in progress from the National Mental Health Promotion Plan to improve mental health and wellbeing outcomes in the county.</p> <p>2 No. of actions implemented/in progress from Connecting For Life to improve mental health and wellbeing outcomes in the county.</p> <p>3 Improved accessibility to mental health and wellbeing services for members of the Traveller Community. Progress measured by appropriate qualitative and qualitative methods (for example focus groups).</p>

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### Objective 2.2

<b>Policy/Planning Framework</b>	<b>Community</b>
<b>Sustainable Development Goal (SDG)</b>	SDG 3, SDG 10, SDG 11, SDG 17
<b>National Development Plan (NDP) National Strategic Outcome</b>	NSO 7
<b>Regional Spatial and Economic Strategy (RSES)</b>	RPO 9.10, RPO 9.11, RPO 9.12, RPO 9.13, RPO 9.14, RPO 9.15, RPO 9.16, RPO 9.17
<b>LECP Framework</b>	<b>High Level Goal 2</b>
	To improve the physical and mental health of those living and working in South Dublin.
<b>LECP Framework</b>	<b>Sustainable Community Development Objective (SCDO)</b>
	Develop opportunities to promote a healthy and active County.
<b>LECP Implementation Plan</b>	<b>Prioritised Actions</b>
	<p>2.2.1. Maximise the use and benefit of community, sports, recreation and leisure facilities in the County for participative, health and wellbeing, and community-led activities. Such use is to be inclusive of all needs and abilities.</p> <p>2.2.3. Deliver capital works, including the development of additional parks, recreational facilities, teenspaces, playspaces and sporting facilities in line with relevant international, national and local policies and strategies. Ensure various facilities are maintained to a high standard and are easily accessible to target audiences. Universal design principals are to be followed in the design of the various capital projects.</p>
<b>LECP Implementation Plan</b>	<b>Lead Agencies and Partners</b>
	2.2.1. Lead: SDCC Partners: HSE, PPN, Dublin Mountains Partnership, relevant voluntary organisations, NGOs and charities
	2.2.3. Lead: SDCC Partners: Dublin Mountains Partnership, relevant voluntary organisations, NGOs and charities
<b>LECP Implementation Plan</b>	<b>Key Performance Indicators</b>
	<p>2.2.1.</p> <p>1 Baseline survey conducted to permit measurement of growth in use of community, sports and leisure facilities. Particular focus is to be on assessing use by</p>

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	<p>members of the community with additional needs.</p> <p>2 No. of actions undertaken to increase use of facilities (e.g. increased opening hours for certain facilities, improved public lighting to encourage evening time use, physical interventions to improve physical accessibility of sites, promotional campaign, programmes aimed at those with additional needs).</p>
	<p>2.2.3.</p> <p>1 No. of additional parks, recreational, teenspaces, playspaces and sporting facilities created/in progress.</p> <p>2 No. of capital improvement works to parks, recreational, teenspaces, playspaces and sporting facilities completed/in progress.</p>

### Objective 2.3

<b>Policy/Planning Framework</b>	<b>Community</b>
<b>Sustainable Development Goal (SDG)</b>	SDG 2, SDG 3, SDG 10, SDG 11, SDG 13, SDG 17
<b>National Development Plan (NDP) National Strategic Outcome</b>	NSO 8
<b>Regional Spatial and Economic Strategy (RSES)</b>	RPO 4.79, RPO 6.9
<b>LECP Framework</b>	<b>High Level Goal 2</b>
	To improve the physical and mental health of those living and working in South Dublin.
<b>LECP Framework</b>	<b>Sustainable Community Development Objective (SCDO)</b>
	Promote Healthy Eating in the County.
<b>LECP Implementation Plan</b>	<b>Prioritised Actions</b>
	<p>2.3.3.</p> <p>Maintain and expand allotments and community gardens for local food production in accordance with SDCC's Allotment Policy.</p>
<b>LECP Implementation Plan</b>	<b>Lead Agencies and Partners</b>
	<p>2.3.3. Lead: SDCC</p> <p>Partners: PPN, Community Food and Nutrition Partnership, South Dublin County Partnership, relevant voluntary organisations, NGOs and charities</p>
<b>LECP Implementation Plan</b>	<b>Key Performance Indicators</b>
	<p>2.3.3.</p> <p>1 Facilities at no. of existing allotment sites improved.</p> <p>2 No. of new allotment spaces.</p> <p>3 No. of new community gardens.</p>

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### Objective 2.4

<b>Policy/Planning Framework</b>	<b>Community</b>
<b>Sustainable Development Goal (SDG)</b>	SDG 3, SDG 10, SDG 11, SDG 16, SDG 17
<b>National Development Plan (NDP) National Strategic Outcome</b>	NSO 10, Other Public Sector Investments
<b>Regional Spatial and Economic Strategy (RSES)</b>	RPO 9.20
<b>LECP Framework</b>	<b>High Level Goal 2</b>
	To improve the physical and mental health of those living and working in South Dublin.
<b>LECP Framework</b>	<b>Sustainable Community Development Objective (SCDO)</b>
	Work to decrease substance misuse across the county through education and supports.
<b>LECP Implementation Plan</b>	<b>Prioritised Actions</b>
	<p>2.4.1. Continue to work with the Clondalkin Drug and Alcohol Task Force, the Tallaght Drug and Alcohol Task Force and An Garda Síochána to address drug related intimidation.</p> <p>2.4.2. Continue to support the work of the Clondalkin Drug and Alcohol Task Force (CDATF) and Tallaght Drug and Alcohol Task Force (TDATF). Explore and pilot new projects with an aim to addressing the substance misuse in our communities.</p>
<b>LECP Implementation Plan</b>	<b>Lead Agencies and Partners</b>
	<p>2.4.1. Lead: Clondalkin Drug and Alcohol Task Force, Tallaght Drug and Alcohol Task Force, An Garda Síochána Partners: SDCC, South Dublin County Partnership, South Western Regional Drugs and Alcohol Taskforce</p> <p>2.4.2. Lead: Tallaght/Clondalkin Drug and Alcohol Task Force Partners: SDCC, HSE, An Garda Síochána, South Dublin County Partnership</p>
<b>LECP Implementation Plan</b>	<b>Key Performance Indicators</b>
	<p>2.4.1.</p> <ol style="list-style-type: none"> <li>1 Presence of the DRIVE programme expanded in South Dublin.</li> <li>2 Continued provision of video doorbells, fire blankets, etc, at the homes of those experiencing drug related intimidation.</li> </ol>
	<p>2.4.2.</p> <ol style="list-style-type: none"> <li>1 Funding maintained and - if possible expanded - for the activities of the</li> </ol>

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	<p>Clondalkin Drug and Alcohol Task Force and Tallaght Drug and Alcohol Task Force.</p> <p>2 No. of successful initiatives expanded.</p> <p>3 No. of new pilot projects devised and impact assessed.</p>
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**Goal 3: Increase access to education, upskilling and lifelong learning to further meet the social and economic needs of residents and employers now, and into the future.**

### Objective 3.2

<b>Policy/Planning Framework</b>	<b>Economic</b>
<b>Sustainable Development Goal (SDG)</b>	SDG 1, SDG 4, SDG 8, SDG 9, SDG 10, SDG 11
<b>National Development Plan (NDP) National Strategic Outcome</b>	NSO 5, NSO 10
<b>Regional Spatial and Economic Strategy (RSES)</b>	RPO 6.1, RPO 6.25, RPO 6.26, RPO 6.27, RPO 9.19, RPO 9.20, RPO 9.21, RPO 9.22
<b>LECP Framework</b>	<b>High Level Goal 3</b>
	Increase access to education, upskilling and lifelong learning to further meet the social and economic needs of residents and employers now, and into the future.
<b>LECP Framework</b>	<b>Sustainable Economic Development Objective (SEDO)</b>
	Develop more education and training opportunities to ensure that everyone living in South Dublin gains the skills they need to succeed economically and socially, and that the skills needs of local employers are met.
<b>LECP Implementation Plan</b>	<b>Prioritised Actions</b>
	<p>3.2.2. Support the provision of new and enhanced library services, including digital services. This is to be done through opening new libraries where needed, physically expanding existing buildings where needed, offering complimentary library services, free Wi-Fi, and internet access across all branches, expanded opening hours through My Open Library and developing a series of educational programmes and events.</p> <p>3.2.4. Support second chance education and training through the provision of adult and vocational education opportunities designed for those who have left school early, and other groups,</p>

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	<p>such as former prisoners and those recovering from substance misuse issues.</p> <p>3.2.6. Work with further education providers to expand the provision of vocational courses (i.e. apprenticeships and traineeships) in South Dublin.</p> <p>3.2.8. Through meetings and research continue to ensure a strong relationship between local employers, LEO and further and higher education providers in South Dublin. Within the context of these relationships, particular regard to be had to enabling progression for students from identified groups.</p> <p>3.2.9. Develop a skills strategy for South Dublin.</p>
<b>LECP Implementation Plan</b>	<b>Lead Agencies and Partners</b>
	3.2.2. Lead: SDCC
	3.2.4. Lead: DDLETB Partners: South Dublin County Partnership, SDCC, TU Dublin
	3.2.6. Lead: DDLETB and TU Dublin Partners: SDCC, South Dublin Chamber, CYPSC, Dept. of Social Protection Employer Support, local businesses
	3.2.8. Lead: South Dublin Chamber, DDLETB, TU Dublin Partners: SDCC, South Dublin County Partnership
	3.2.9. Lead: SDCC Partners: DDLETB, TU Dublin, South Dublin County Partnership, PPN
<b>LECP Implementation Plan</b>	<b>Key Performance Indicators</b>
	<p>3.2.2.</p> <ol style="list-style-type: none"> <li>1 One new library and/or library expansion in progress (i.e. design, planning, procurement stages).</li> <li>2 Free wi-fi and internet access available in all libraries.</li> <li>3 Opening hours expanded through My Open Library in no. of libraries.</li> <li>4 Additional no. of educational programmes and events.</li> <li>5 Increased no. of visitors to county's libraries.</li> </ol>
	<p>3.2.4.</p> <ol style="list-style-type: none"> <li>1 Additional no. of second chance training opportunities and training places.</li> <li>2 Increase in no. of attendees.</li> </ol>

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	3 Strong progression to employment in general economy (increase in percentage).
	3.2.6. 1 Increased no. of traineeships. 2 Review the existing and new apprenticeship places to match business need.
	3.2.8. 1 No. of meetings held. 2 Increase in no. of research and innovation partnerships in South Dublin based businesses. Baseline quantified.
	3.2.9. 1 Skills strategy developed. 2 No. of actions being implemented.

### Objective 3.4

<b>Policy/Planning Framework</b>	<b>Community</b>
<b>Sustainable Development Goal (SDG)</b>	SDG
<b>National Development Plan (NDP) National Strategic Outcome</b>	NSO 10
<b>Regional Spatial and Economic Strategy (RSES)</b>	RPO 6.27, RPO 9.12, RPO 9.13, RPO 9.19, RPO 9.20, RPO 9.21
<b>LECP Framework</b>	<b>High Level Goal 3</b>
	Increase access to education, upskilling and lifelong learning to further meet the social and economic needs of residents and employers now, and into the future.
<b>LECP Framework</b>	<b>Sustainable Community Development Objective (SCDO)</b>
	Increase access to education for all.
<b>LECP Implementation Plan</b>	<b>Prioritised Actions</b>
	3.4.1. Continue to support efforts by education providers to develop training programmes that are accessible digitally and/or in-person to people of all ages, backgrounds and capabilities. Enhance the physical accessibility of training locations. Universal design principals are to be followed in the design of the various projects. 3.4.5. Continue to support the development of literacy, English language supports, numeracy, household finance, health literacy and nutrition education programmes for people living in disadvantaged areas and from identified groups.
<b>LECP Implementation Plan</b>	<b>Lead Agencies and Partners</b>



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	3.4.1. Lead: TU Dublin and DDLETB Partners: SDCC
	3.4.5. Lead: DDLETB, SDCC & South Dublin Development Partnership Partners: HSE
<b>LECP Implementation Plan</b>	<b>Key Performance Indicators</b>
	3.4.1. 1 No. of education and training programmes made accessible digitally and/or in-person to people of all ages, backgrounds and capabilities. 2 No. of actions carried out to improve physical accessibility of education and training locations.
	3.4.5. 1 No. of literacy, English language supports, numeracy, household finance, health literacy and nutrition education programmes. 2 No. of attendees. 3 Quality of programmes evaluated and improvements made as necessary.

### Objective 3.5

<b>Policy/Planning Framework</b>	<b>Economic</b>
<b>Sustainable Development Goal (SDG)</b>	SDG 4, SDG 8, SDG 9, SDG 10, SDG 11
<b>National Development Plan (NDP) National Strategic Outcome</b>	NSO 5, NSO 10
<b>Regional Spatial and Economic Strategy (RSES)</b>	RPO 6.25, RPO 6.26, RPO 6.28, RPO 9.22
<b>LECP Framework</b>	<b>High Level Goal 3</b>
	Increase access to education, upskilling and lifelong learning to further meet the social and economic needs of residents and employers now, and into the future.
<b>LECP Framework</b>	<b>Sustainable Economic Development Objective (SEDO)</b>
	Deepen connections – especially research – between TU Dublin, DDLETB and South Dublin’s businesses and communities.
<b>LECP Implementation Plan</b>	<b>Prioritised Actions</b>
	3.5.1. Support stronger research and development partnerships and wider engagement between TU Dublin, DDLETB, local businesses and other stakeholders.
<b>LECP Implementation Plan</b>	<b>Lead Agencies and Partners</b>
	3.5.1. Lead: TU Dublin, DDLETB and South Dublin Chamber

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	Partners: SDCC, South Dublin Development Partnership, local businesses
<b>LECP Implementation Plan</b>	<b>Key Performance Indicators</b>
	<p>3.5.1.</p> <ol style="list-style-type: none"> <li>1 No. of new strategic relationships between TU Dublin and local industry.</li> <li>2 Increase in no. of research and innovation partnerships in South Dublin based businesses. Baseline quantified.</li> <li>3 Increase in TU Dublin and DDLETB graduates working in South Dublin businesses. Baseline survey needed.</li> <li>4 No. of opportunities explored with third level institutions and businesses based in the County to enhance the Library Labs programme, focussing on building partnerships to provide expertise in science and technology for talks and workshops.</li> </ol>

### **Goal 4: Fairness, collaboration and innovation to be at the core of South Dublin’s transition to becoming a low carbon County.**

#### **Objective 4.1**

<b>Policy/Planning Framework</b>	<b>Community</b>
<b>Sustainable Development Goal (SDG)</b>	SDG 3, SDG 4, SDG 11, SDG 13, SDG 14, SDG 15, SDG 17
<b>National Development Plan (NDP) National Strategic Outcome</b>	NSO 8
<b>Regional Spatial and Economic Strategy (RSES)</b>	RPO 6.23, RPO 9.22
<b>LECP Framework</b>	<b>High Level Goal 4</b>
	Fairness, collaboration and innovation to be at the core of South Dublin’s transition to becoming a low carbon County.
<b>LECP Framework</b>	<b>Sustainable Community Development Objective (SCDO)</b>
	Significantly enhance biodiversity levels across South Dublin.
<b>LECP Implementation Plan</b>	<b>Prioritised Actions</b>
	<p>4.1.3.</p> <p>Support the continued development of an innovative and ambitious education programme which empowers all residents, community groups, charities/NGOs, government employers and businesses to contribute positively to improving habitats and biodiversity levels.</p>

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<b>LECP Implementation Plan</b>	<b>Lead Agencies and Partners</b>
	4.1.3. Lead: SDCC Partners: PPN, South Dublin Volunteer Centre, South Dublin Chamber, relevant voluntary organisations, NGOs and charities
<b>LECP Implementation Plan</b>	<b>Key Performance Indicators</b>
	4.1.3. 1 No. of educational activities undertaken. 2 Impact of education activities assessed to help continually improve the quality of the programme. 3 Increased no. of community led biodiversity actions. 4 Increased involvement of businesses in biodiversity actions.

### Objective 4.2

<b>Policy/Planning Framework</b>	<b>Economic</b>
<b>Sustainable Development Goal (SDG)</b>	SDG 4, SDG 8, SDG 9, SDG 11, SDG 13, SDG 17
<b>National Development Plan (NDP) National Strategic Outcome</b>	NSO 5, NSO 8
<b>Regional Spatial and Economic Strategy (RSES)</b>	RPO 6.23, RPO 6.24, RPO 7.5, RPO 7.7, RPO 7.15, RPO 7.17, RPO 7.28, RPO 7.29, RPO 7.35
<b>LECP Framework</b>	<b>High Level Goal 4</b>
	Fairness, collaboration and innovation to be at the core of South Dublin's transition to becoming a low carbon County.
<b>LECP Framework</b>	<b>Sustainable Economic Development Objective (SEDO)</b>
	Support South Dublin's businesses and entrepreneurs to take greater advantage of opportunities in the green economy.
<b>LECP Implementation Plan</b>	<b>Prioritised Actions</b>
	4.2.2. Engage with communities and businesses to develop skills, promote learning, and build knowledge on climate change and environmental sustainability to reduce greenhouse gas emissions and increase the uptake of renewable energies.
<b>LECP Implementation Plan</b>	<b>Lead Agencies and Partners</b>
	4.2.2. Lead: SDCC (LEO with Climate Change Officer) Partners: PPN, South Dublin Volunteer Centre, South Dublin Chamber, relevant voluntary organisations, NGOs and charities
<b>LECP Implementation Plan</b>	<b>Key Performance Indicators</b>
	4.2.2.

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	<ol style="list-style-type: none"> <li>1 No. of education, engagement and promotion actions undertaken.</li> <li>2 Significantly increased levels of energy conservation measures in social housing and local authority owned community buildings.</li> <li>3 Significantly increased levels of people using active travel and public transport (e.g. footfall counters, cycling counters).</li> </ol>
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### Objective 4.3

<b>Policy/Planning Framework</b>	<b>Community</b>
<b>Sustainable Development Goal (SDG)</b>	SDG 3, SDG 4, SDG 7, SDG 10, SDG 11, SDG 13, SDG 17
<b>National Development Plan (NDP) National Strategic Outcome</b>	NSO 4, NSO 5, NSO 8
<b>Regional Spatial and Economic Strategy (RSES)</b>	RPO 4.79RPO 7,39, RPO 7.40, RPO 7.4, RPO 7.42, RPO 7.35, RPO 7.37, RPO 7.38, RPO 8.7, RPO 8.13, RPO 9.21
<b>LECP Framework</b>	<b>High Level Goal 4</b>
	Fairness, collaboration and innovation to be at the core of South Dublin’s transition to becoming a low carbon County.
<b>LECP Framework</b>	<b>Sustainable Community Development Objective (SCDO)</b>
	Make it easier for South Dublin’s residents and businesses to conserve energy, generate green energy and adopt circular economy practices.
<b>LECP Implementation Plan</b>	<b>Prioritised Actions</b>
	<p>4.3.4. Continue to explore and maximise opportunities for the further development and expansion of district heating and renewable energies.</p> <p>4.3.6. Encourage and educate on best practice in energy management, retrofitting, and renewable energy generation for homes and businesses.</p> <p>4.3.7. Create and/or promote supports for residents from disadvantaged backgrounds that will help them reduce their heating, transport and food costs, while at the same time reducing their greenhouse gas emissions.</p>
<b>LECP Implementation Plan</b>	<b>Lead Agencies and Partners</b>
	4.3.4. Lead: SDCC Partners: SEAI, data centre operators

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	4.3.6. Lead: SDCC Partners: PPN, South Dublin Chamber, South Dublin County Partnership
	4.3.7. Lead: SDCC Partners: South Dublin County Partnership
<b>LECP Implementation Plan</b>	<b>Key Performance Indicators</b>
	4.3.4. 1 Expansion of existing district heating scheme. 2 No. of existing roofs with newly installed solar PV panels on properties owned by the Local Authority.
	4.3.6. 1 Significantly greater uptake in renewable micro-generation by businesses and homeowners in the Decarbonisation Zone (dependent on figures from SEAI). 2 Significantly greater uptake in building retrofitting and energy management by businesses and homeowners in the Decarbonisation Zone (dependent on figures from SEAI).
	4.3.7. 1 Study completed in the Decarbonation Zone to assess what additional supports/actions from SDCC (including Sláintecare) that are needed for residents from disadvantaged backgrounds to help them reduce their heating, transport and food costs. 2 Engagement scheme specifically targeted at those from disadvantaged backgrounds developed and being implemented.

### Objective 4.4

<b>Policy/Planning Framework</b>	<b>Community</b>
<b>Sustainable Development Goal (SDG)</b>	SDG 3, SDG 8, SDG 9, SDG 10, SDG 11, SDG 13
<b>National Development Plan (NDP) National Strategic Outcome</b>	NSO 1, NSO 4, NSO 5, NSO 8
<b>Regional Spatial and Economic Strategy (RSES)</b>	RPO x
<b>LECP Framework</b>	<b>High Level Goal 4</b>
	Fairness, collaboration and innovation to be at the core of South Dublin's transition to becoming a low carbon County.
<b>LECP Framework</b>	<b>Sustainable Community Development Objective (SCDO)</b>
	Promote the benefits of active travel and sustainable mobility.
<b>LECP Implementation Plan</b>	<b>Prioritised Actions</b>

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	<p>4.4.1. Continue to develop more segregated cycle lanes and greenways, improve and construct footpaths as needed, construct/improve pedestrian crossings, improve street lighting and continue the roll out of LED lighting.</p> <p>4.4.3. Facilitate greater levels of walking, cycling and getting the bus to school, and further and higher education locations (e.g. more bike and scooter parking facilities, safe school zones developed, bike bus).</p> <p>4.4.4. Collaborate with businesses to make it easier for workers to use active and sustainable travel options. Industrial estates are to be made safer and more pleasant to cycle and walk across.</p>
<b>LECP Implementation Plan</b>	<b>Lead Agencies and Partners</b>
	4.4.1. Lead: SDCC Partners: Dublin Bus, TII, NTA
	4.4.3. Lead: SDCC Partners: TII, DDLETB, local primary and secondary schools, NTA
	4.4.4. Lead: SDCC Partners: South Dublin Chamber, IDA, business owners, NTA
<b>LECP Implementation Plan</b>	<b>Key Performance Indicators</b>
	<p>4.4.1.</p> <ol style="list-style-type: none"> <li>1 No. of kilometres of new segregated cycle lanes and greenways.</li> <li>2 No. of kilometres of new and improved footpaths.</li> <li>3 No. of new and improved pedestrian crossings.</li> <li>4 Percentage of street lighting now converted to LED lighting.</li> </ol>
	<p>4.4.3.</p> <ol style="list-style-type: none"> <li>1 No. of new bike and scooter parking facilities.</li> <li>2 No. of new safe school zones developed.</li> <li>3 Support provided to bike buses.</li> </ol>
	<p>4.4.4.</p> <ol style="list-style-type: none"> <li>1 Active travel plan created for Cookstown Industrial Estate.</li> <li>2 Pilot active travel accessibility plan devised and being implemented for Cookstown Industrial Estate.</li> </ol>

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**Goal 5: Empower communities through SMART initiatives and skills development to help make their areas better places in which to live, work and visit.**

### Objective 5.1

<b>Policy/Planning Framework</b>	<b>Community</b>
<b>Sustainable Development Goal (SDG)</b>	SDG 4, SDG 8, SDG 9, SDG 11, SDG 17
<b>National Development Plan (NDP) National Strategic Outcome</b>	NSO 1
<b>Regional Spatial and Economic Strategy (RSES)</b>	RPO 8.25
<b>LECP Framework</b>	<b>High Level Goal 5</b>
	Empower communities through SMART initiatives and skills development to help make their areas better places in which to live, work and visit.
<b>LECP Framework</b>	<b>Sustainable Community Development Objective (SCDO)</b>
	Through leading collaboration and engagement across local government, technology providers, academia and citizens, Smart South Dublin will harness the power of digital technologies to create more efficient, sustainable, and liveable urban environments and address local and global challenges.
<b>LECP Implementation Plan</b>	<b>Prioritised Actions</b>
	5.1.5. Develop civic engagement and digital inclusion strategies and initiatives to equip citizens – especially from identified groups – with the requisite digital literacy and skills to avail of the technologies and services.
<b>LECP Implementation Plan</b>	<b>Lead Agencies and Partners</b>
	5.1.5. Lead: SDCC Partners: South Dublin Partnership, DDLETB, PPN
<b>LECP Implementation Plan</b>	<b>Key Performance Indicators</b>
	5.1.5. 1 Digital inclusion strategy devised targeted at identified groups to assist them in using existing and emerging technologies and services. 2 Continued role out of eplanning. 3 No. of actions from strategy being implemented.

### Objective 5.2

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<b>Policy/Planning Framework</b>	<b>Community</b>
<b>Sustainable Development Goal (SDG)</b>	SDG 4, SDG 10, SDG 11, SDG 17
<b>National Development Plan (NDP) National Strategic Outcome</b>	NSO 1
<b>Regional Spatial and Economic Strategy (RSES)</b>	RPO 9.2, NSO 9.15
<b>LECP Framework</b>	<b>High Level Goal 5</b>
	Empower communities through SMART initiatives and skills development to help make their areas better places in which to live, work and visit.
<b>LECP Framework</b>	<b>Sustainable Community Development Objective (SCDO)</b>
	Empower community and voluntary groups, social enterprises, NGOs and charities with training, mentoring and advice to increase their social and economic impact.
<b>LECP Implementation Plan</b>	<b>Prioritised Actions</b>
	<p>5.2.1. Encourage and support the community's participation in the development of the County. Particular attention should be placed on assisting those from identified communities in participating and the community organisations that support these groups.</p> <p>5.2.2. Enable and support the PPN member groups to input into and have their voices heard within the formal decision-making structures of the local authority. Particular attention should be placed on supporting organisations representing identified groups to engage in the PPN and have a meaningful impact.</p> <p>5.2.3. Provide community and voluntary groups, social enterprises, charities and NGOs with mentoring and training in relevant areas (e.g., governance, stakeholder consultation, funding, volunteer management and retention, project management, use of technology) to increase their effectiveness.</p>
<b>LECP Implementation Plan</b>	<b>Lead Agencies and Partners</b>
	<p>5.2.1. Lead: South Dublin Volunteer Centre and PPN Partners: SDCC, South Dublin County Partnership, relevant community groups, NGOs and charities</p>
	<p>5.2.2. Lead: PPN and SDCC Partners: South Dublin County Partnership, South Dublin Volunteer Centre</p>
	<p>5.2.3. Lead: South Dublin Volunteer Centre</p>



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	and PPN Partners: South Dublin County Partnership, SDCC, Partas, relevant community groups, NGOs and charities
<b>LECP Implementation Plan</b>	<b>Key Performance Indicators</b>
	5.2.1. 1 Within year one, baseline survey conducted to measure percentage increase participation in the decision-making process by those from identified groups. 2 Action plan created on how to improve engagement from the community in the development of the county. 3 No. of actions being implemented. KPI 4 now removed
	5.2.2. 1 Annual stock take of PPN Rep participation in SDCC structures.
	5.2.3. 1 Training needs assessed. 2 No. of training events held. 3 Mentoring programme created. 4 No. of participants. 5 Survey to assess value of training and mentoring programme.

### Objective 5.3

<b>Policy/Planning Framework</b>	<b>Economic</b>
<b>Sustainable Development Goal (SDG)</b>	SDG 8, SDG 9, SDG 11, SDG 17
<b>National Development Plan (NDP) National Strategic Outcome</b>	NSO 5, NSO 7
<b>Regional Spatial and Economic Strategy (RSES)</b>	RPO 6.21, RPO 9.11
<b>LECP Framework</b>	<b>High Level Goal 5</b>
	Empower communities through SMART initiatives and skills development to help make their areas better places in which to live, work and visit.
<b>LECP Framework</b>	<b>Sustainable Economic Development Objective (SEDO)</b>
	To enable a strong, inclusive and resilient economy, supported by enterprise, innovation and skills through the creation of places that can foster enterprise and innovation and attract investment and talent.
<b>LECP Implementation Plan</b>	<b>Prioritised Actions</b>
	5.3.5. To develop South Dublin as an evening and night-time destination which can offer a

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	sustainable, vibrant, cultural, and diverse experience to citizens and visitors.
<b>LECP Implementation Plan</b>	<b>Lead Agencies and Partners</b>
	5.3.5. Lead: SDCC Partners: South Dublin Chamber, PPN, local cultural and tourist attractions, local businesses and community groups
<b>LECP Implementation Plan</b>	<b>Key Performance Indicators</b>
	5.3.5. 1 Evening time economy strategy for Tallaght created. 2 No. of actions from Tallaght strategy implemented/in progress. 3 Conduct review of existing evening time economy strategy to determine requirement for additional strategy to be implemented in another area in South Dublin.

### **Goal 6: For society within South Dublin County to be more inclusive, equitable and welcoming of diversity.**

#### **Objective 6.1**

<b>Policy/Planning Framework</b>	<b>Community</b>
<b>Sustainable Development Goal (SDG)</b>	SDG 1, SDG 3, SDG 10, SDG 11, SDG 17
<b>National Development Plan (NDP) National Strategic Outcome</b>	Other Public Sector Investments
<b>Regional Spatial and Economic Strategy (RSES)</b>	RPO 9.1, RPO 9.2, RPO 9.3, RPO 9.6, RPO 9.14, RPO 9.15, RPO 9.16, RPO 9.17, RPO 9.18, RPO 9.19, RPO 9.20
<b>LECP Framework</b>	<b>High Level Goal 6</b>
	For society within South Dublin County to be more inclusive, equitable and welcoming of diversity.
<b>LECP Framework</b>	<b>Sustainable Community Development Objective (SCDO)</b>
	Support and promote social inclusion within the county.
<b>LECP Implementation Plan</b>	<b>Prioritised Actions</b>
	6.1.1. Develop and implement a successor to A More Inclusive County: South Dublin County Council Integration Strategy to cover 2024-2028. Particular focus is to be put on what can be directly done by stakeholders in South Dublin

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	<p>to integrate migrants both in the short and long term.</p> <p>6.1.2. Provide ongoing integration supports to International Protection Applicants, Programme Refugees and Beneficiaries of Temporary Accommodation to enable them to live independently in the community.</p> <p>6.1.6. Continue to support the work of Comhairle na nÓg and other youth services in South Dublin. Encourage young people to engage in youth work activities.</p> <p>6.1.7. Collaborate with the South Dublin Children and Young People’s Services Committee to support services that are coordinated, responsive and meet the needs of children, young people and families in South Dublin.</p> <p>6.1.8. Work with South Dublin Volunteer Centre to promote and support volunteering as a means of social inclusion and integration in the county.</p> <p>6.1.9. Support social inclusion activities, events and engagement programmes from community groups, sports clubs and other social clubs that encourage participation together by people from a diversity of backgrounds and celebrates cultural diversity.</p> <p>6.1.10. Provide training and support for those implementing this LECP on internal policies, procedures and practices to ensure no discrimination across the identified groups. In general, provide training to public sector service providers to eliminate discrimination, to address stereotypes that might be held, and to build capacity to promote equality.</p> <p>6.1.14. To increase voter participation in elections.</p>
<b>LECP Implementation Plan</b>	<b>Lead Agencies and Partners</b>
	<p>6.1.1. Lead: SDCC Partners: PPN, South Dublin Volunteer Centre, South Dublin Development Partnership, relevant community groups, NGOs and charities</p>
	<p>6.1.2. Lead: SDCC Partners: South Dublin Development Partnership, PPN, South Dublin Volunteer Centre</p>

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	6.1.6. Lead: SDCC Partners: Comhairle na nÓg and other youth services, South Dublin Children and Young People’s Services Committee, CYPSC, South Dublin County Partnership, PPN, relevant community groups, sports clubs, NGOs and charities
	6.1.7. Lead: SDCC and South Dublin Children and Young People’s Services Committee Partners: CYPSC, South Dublin County Partnership, relevant community groups, sports clubs, NGOs and charities
	6.1.8. Lead: South Dublin Volunteer Centre and SDCC Partners: PPN, South Dublin Development Partnership, relevant community groups, NGOs and charities
	6.1.9. Lead: SDCC (to include Active South Dublin) Partners: South Dublin Volunteer Centre, PPN, South Dublin Development Partnership, HSE, relevant community groups, NGOs and charities
	6.1.10. Lead: SDCC
	6.1.14. Lead: SDCC Partners: PPN
<b>LECP Implementation Plan</b>	<b>Key Performance Indicators</b>
	6.1.1. 1 New South Dublin County Council Integration Strategy developed to cover the years 2024-2028. 2 No. of actions from the new strategy being implemented.
	6.1.2. 1 No. of integration supports provided.
	6.1.6. 1 No. of meetings held between SDCC, Comhairle na nÓg, CYPSC and other youth services to better coordinate activities. 2 No. of campaigns/activities targeted at encouraging young people to engage in youth work activities.
	6.1.7. 1 No. of meetings held between SDCC and South Dublin Children and Young People’s Services Committee to better coordinate activities.
	6.1.8. 1 Training provided to community and volunteer groups on how to become more inclusive.

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	<ul style="list-style-type: none"> <li>2 No. of attendees at training.</li> <li>3 Increase in no. of people in direct provision involved in volunteering.</li> </ul>
	<p>6.1.9.</p> <ul style="list-style-type: none"> <li>1 Significant increase in no. of socially inclusive activities, events and engagement programmes from community groups, sports clubs and other social clubs (designed specifically for or at least considerate of identified groups).</li> <li>2 No. of attendees.</li> <li>3 SDCC grants targeted to encourage more socially inclusive activities, events and engagement programmes from existing and new community groups, sports clubs and other social clubs.</li> </ul>
	<p>6.1.10.</p> <ul style="list-style-type: none"> <li>1 No. of training events undertaken.</li> <li>2 No. of attendees at training events.</li> </ul>
	<p>6.1.14.</p> <ul style="list-style-type: none"> <li>1 Research undertaken to better understand why there is very low voter turnout in certain areas (e.g. key stakeholder interviews, focus groups).</li> <li>2 Voter activation actions devised based off research.</li> <li>3 No. of actions implemented, including public campaign illustrating how voting in local and national elections can influence people's lives.</li> </ul>

### Objective 6.2

<b>Policy/Planning Framework</b>	<b>Community</b>
<b>Sustainable Development Goal (SDG)</b>	SDG 3, SDG 10, SDG 11, SDG 17
<b>National Development Plan (NDP) National Strategic Outcome</b>	NSO 9
<b>Regional Spatial and Economic Strategy (RSES)</b>	RPO 9.1, RPO 9.2, RPO 9.10, RPO 9.11, RPO 9,11, RPO 9.12
<b>LECP Framework</b>	<b>High Level Goal 6</b>
	For society within South Dublin County to be more inclusive, equitable and welcoming of diversity.
<b>LECP Framework</b>	<b>Sustainable Community Development Objective (SCDO)</b>
	Increase physical accessibility of South Dublin to all.
<b>LECP Implementation Plan</b>	<b>Prioritised Actions</b>
	6.2.1.

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	<p>Public realm design is to follow best practice in the creation/remodelling of spaces accessible to all, and mindful of the safety of older people and women. Careful consideration will be needed in providing sufficient parking at appropriate locations for older people and those with mobility issues or additional needs. Accessibility to these sites via sustainable transport modes should also be improved where practical.</p> <p>6.2.4. Provide training and funding to community and volunteer groups to encourage their committees and wider activities to become more welcoming of those with additional needs.</p>
<b>LECP Implementation Plan</b>	<b>Lead Agencies and Partners</b>
	<p>6.2.1. Lead: SDCC Partners: South Dublin Older People’s Council</p>
	<p>6.2.4. Lead: South Dublin Volunteer Centre and SDCC Partners: PPN, South Dublin Development Partnership, relevant community groups, NGOs and charities</p>
<b>LECP Implementation Plan</b>	<b>Key Performance Indicators</b>
	<p>6.2.1.</p> <ol style="list-style-type: none"> <li>1 All SDCC public realm design briefs specifically address creation/remodelling of spaces accessible to all, and are mindful of the safety of older people and women.</li> <li>2 All SDCC public realm design briefs to be mindful of the need to provide sufficient parking at appropriate locations for older people and those with mobility issues or additional needs.</li> <li>3 No. of actions to improve accessibility to public parks and town centres via sustainable transport modes.</li> </ol>
	<p>6.2.4.</p> <ol style="list-style-type: none"> <li>1 Assessment made of what training and SDCC grant mechanisms are needed to to encourage committees and wider activities to become more welcoming of those with additional needs.</li> <li>2 No. of training events held.</li> <li>3 No. of attendees at training events.</li> <li>4 SDCC grants application process amended as needed.</li> <li>5 Notice of relevant non-SDCC funding opportunities to be provided to relevant</li> </ol>

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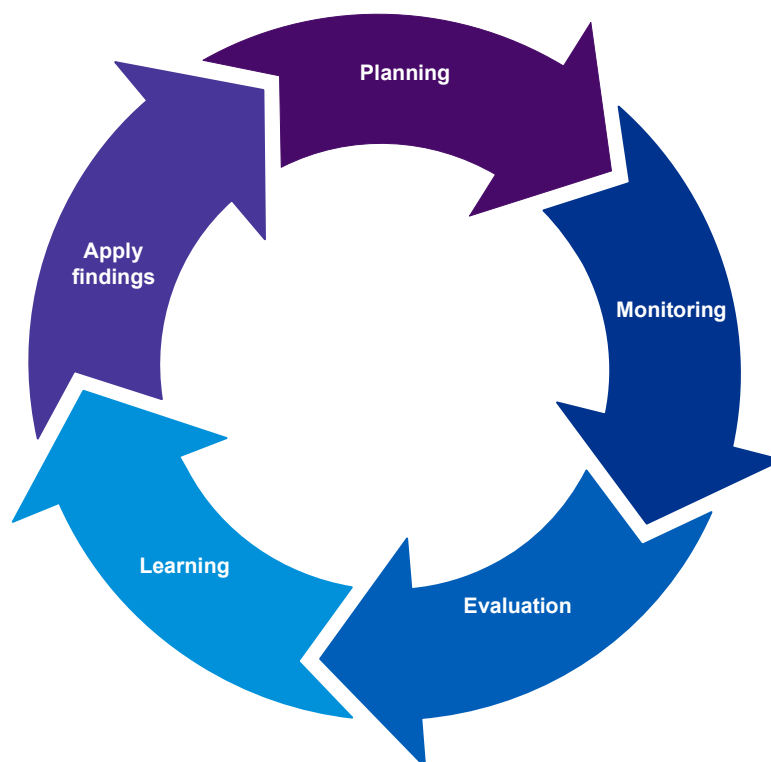
	groups. This may include becoming a member of The Wheel's funding point to gain knowledge of appropriate funds.
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## Monitoring and Evaluation

This chapter outlines the Council’s high-level approach to the monitoring of the 2024-2030 Local Economic and Community Plan. The monitoring and evaluation of the LECP will be vital to ensure the successful implementation of the plan. As previously highlighted, the evaluation of progress will also be key to realising the benefits of the flexible Implementation Plan which will be reviewed and revised every 2 years.

South Dublin County Council, as the overarching implementing agency, is committed to the regular and accurate monitoring of the performance and progress of the new plan. However, as the LECP is a shared plan, accurate monitoring and evaluation can only be achieved through a coordinated effort with key stakeholders who are involved in the delivery and implementation of the plan’s actions.

The monitoring of progress on the goals, objectives and actions will assist the Council and its partners in adopting a data led and evidence-based approach to decision making whilst increasing collaboration across the County. This in turn will contribute to the appropriate allocation of resources to address the specific needs of the County and assist in ensuring value for money is achieved over the timeframe of the LECP.



**Monitoring and Evaluation Wheel**

## South Dublin LECP Monitoring and Evaluation Approach

The approach to monitoring is designed to be uncomplicated, concise and accurate. It is acknowledged that reporting requirements need to be as time efficient as possible given the various agencies and stakeholders involved in the delivery of the LECP’s actions. The foundation of the



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approach is based around a needs-based approach to monitoring and evaluation (i.e. the opportunity to revise the actions), open and clear communication, collaboration, and a culture of ownership within the Council to ensure the LECP's success.

As outlined in the previous chapters, the goals, objectives, outcomes and actions have been developed and enabling agencies and KPIs identified. Data sources, outlined below, have also been identified to assist in the monitoring of the plan. South Dublin County Council will be responsible for the overall monitoring and evaluation of the plan and will liaise regularly with the various stakeholders and agencies involved in its implementation (the enabling agencies). Where relevant for specific actions and in coordination with the Council, nominated points of contact will be identified in the enabling agencies to provide updates on progress by agreed dates.

### **Management Structure**

South Dublin County LCDC will be responsible for the overall monitoring and evaluation of the LECP.

At an early date, the LCDC, should contact every agency identified as being a key stakeholder and agree a route to accomplishing each of the 52 prioritised actions.

Action leads will be requested to coordinate responses on progress being made of the various agreed KPIs every six months. To make reporting easy, an online reporting portal will be developed by South Dublin County Council as a matter of urgency.

A report on progress being made should be compiled and published annually through the LCDC. The report should include emerging matters / lessons learnt.

Towards the end of this two-year Implementation Plan, its success is to be evaluated.

### **What is being Monitored**

The overall actions and KPIs of the implementation plan will be monitored and evaluated for progress with updates sought from the relevant enabling agencies on a quarterly basis. The KPIs vary by nature with some relating to enrolment and participation numbers for courses and training, while others are implementation dependent e.g., in relation to progressing pilot initiatives, feasibility studies, campaigns or establishing working groups or similar. Regardless of the nature of the KPIs, the actions of the initial Implementation Plan should result in clear updates and reports on progress; be it the number of participants enrolled on a course or on what initiative has or has not progressed.

These updates will contribute to the overall evaluation of progress towards the higher-level goals, objectives and outcomes for the entire LECP period. The outcomes also vary in nature with regards to reporting and can be monitored in many instances through statistical data (updated at varying intervals outlined further below) provided by the CSO and other agencies such as GeoDirectory. In other instances, specific data will be held by the Council as well as other key stakeholders involved in the delivery of the LECP such as the IDA, HSE, service providers (e.g. Dublin Bus), and community groups (e.g. South Dublin County Volunteer Centre). Due to the higher-level and longer-term nature of the goals, objectives and outcomes, South Dublin County Council will hold the overall responsibility in relation to monitoring their progress.

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## **What will be Reported**

Through their nominated points of contact, relevant enabling agencies will provide short progress related updates on relevant actions and KPIs. Where information or data related to KPIs is not yet available (e.g. annual enrolment figures for courses or similar), this should be noted along with the envisaged date for when such data will be released. Any issues relating to the implementation of the action or reporting on the KPIs should be highlighted in the updates provided. South Dublin County Council will review any such issues and where appropriate, solutions will be identified and implemented.

The goals, objectives and actions have been coded for ease of reference. For reporting purposes when referring to actions, the action number should be referenced. For each action, a record should be kept on whether it has commenced, is in progress or has been completed. In instances where actions have not commenced, detail should be provided in the update as to why this is the case and the action's envisaged start date if applicable. Where actions have not been progressed, this should also be recorded and a reason provided. Similarly, where feasibility studies have resulted in ideas or pilots not being progressed, this should be clearly noted and recorded for future planning purposes.

## **Data Sources**

The below highlights a number of data sources that have been utilised in the development of the LECP and can also be used to support the monitoring of its progress:

### *Business Demography*

The business demography, updated annually, provides information on numbers of enterprises, enterprise births and deaths and survival rates as well as related employment figures. It can be used to update information on employment growth by enterprise category.

### *Census Information*

Statistics and datasets from Census 2022 and future censuses will contribute greatly to monitoring progress in relation to a number of elements, particularly in relation to the goals, objectives and outcomes. This includes population information, level of employment, principal economic status, means of travel (e.g. walking, cycling or by vehicle), general health assessment, educational attainment and more.

### *CSO New Dwelling Completion*

The CSO's New Dwelling Completions data is based on the number of domestic dwellings connected by the ESB Network to the electricity supply. Updated quarterly, it can assist in monitoring the housing supply in the County and whether it remains adequate to support the County's growth and development.

### *GeoDirectory*

The GeoDirectory provides information on a quarterly basis on commercial and residential vacancy at county and selected town level. It can be used to track changes in the commercial and residential vacancy rates in South Dublin. This can be supplemented with findings from town centre health checks should they be undertaken in the County over the course of LECP timeframe.

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### *HEA Enrolments by HEI Region/Home County*

The Higher Education Authority provides information, updated annually, on enrolments by county. This includes data on institution, course level and mode of study amongst other areas.

### *Labour Force Survey (LFS)*

The Labour Force Survey replaced the Quarterly Household Survey and provides labour force estimates in relation to measure of employment and unemployment in the country including by region. It is updated quarterly.

### *Live Register*

The Live Register provides information on a monthly basis in relation to those seeking jobseekers benefit and jobseekers allowance and includes county level information. Notably, it is not designed to measure unemployment as it includes part-time, seasonal and casual workers that maybe entitled to jobseekers benefit and allowance.

### *Pobal HP Deprivation Index*

The Pobal HP Deprivation Index shows the level of overall affluence and deprivation at by ED along with associated deprivation scores.

### *Social Inclusion and Community Activation Programme Reports (SICAP)*

Pobal release annual reports related to the Social Inclusion and Community Activation Programme by county which includes indicators and identified trends around specific target groups including those from minority groups, the unemployed and older people.