

DRAFT ANNUAL REPORT 2022

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## **Mayor’s Foreword**

I am extremely honoured to be involved in the 2022 Annual Report for South Dublin County Council. 2022 was a challenging year with the first full year post Covid and the international crisis brought on by the war in Ukraine, but key progress was made across various areas in the Council.

Having Joined South Dublin County Council in 2016, my background in developing youth empowerment programmes and promoting education opportunities at home and abroad was the driving force behind my involvement in local politics. My election as Mayor in June 2022 was an incredibly proud moment, for my family and for me personally as I became the first LGBTQ+ woman to be elected to the office of Mayor or Cathaoirleach of a Local Authority in the Republic.

On the day that I was elected as Mayor of the County I committed to focusing on three key areas for the duration of my term – young people and mental health, the positive promotion of sport and recreation throughout the County and community participation for older people in South Dublin. I have enjoyed working on initiatives to support these themes over the past number of months.

It is been an incredibly busy period for the Council as we exited the pandemic in 2022. Much progress has been made on vital projects and infrastructure across the County including the development of the Clonburris Strategic Development Zone, various new developments of Older Persons Accommodation in our communities, the fourth stand in Tallaght Stadium is well underway as well as excellent investment in our parks, playspaces and sports and recreational facilities.

## **Annual Report 2022 – Chief Executive Foreword.**

2022 was all about the reopening of the economy, dealing with the residual impacts of COVID, the reestablishment of stalled priorities and focusing on the future. While very significant progress was made, the year was not without its challenges and frustrations, as the confluence of post covid challenges and the impacts of the war in Ukraine led to supply chain issues, significant inflation, project delays and a continuing accommodation and housing crisis.

As in the case of Covid, the war in Ukraine has proven to be a significant disruptor to organisational planning, as Ireland has had to provide temporary protection for nearly 70,000 refugees. South Dublin County Council has proactively played its role in this regard and while the Council has not been directly involved in planning the response, it has supported the national effort through the local integration support forum, providing welcome and basic community supports, sourcing accommodation where appropriate and assisting with the national accommodation pledge process.

Throughout 2022 housing remained a key priority. South Dublin County Council adopted and received government approval for its five-year housing strategy, with delivery targets of 3,707 social and 1,133 affordable units. The 2022 target of 400 was 98% fulfilled, with 391 units delivered, despite construction delays and contractor difficulties. We have a strong supply pipeline into 2023 and are on track to deliver on our social housing target of 700. The delivery of the initial phase of social and affordable units in Kilcarbery marked a significant milestone in our overall strategy. Likewise, securing €186m URDF funding for the Clonburris SDZ will underpin the delivery of 2,500 social and affordable homes at this location in the years ahead. The first two phases totalling 382 units secured planning approval during the year and have progressed to detailed design. At the close of the year, we were in receipt of tenders for our first ever cost rental project at Belgard North, which will go construction in mid-2023 and deliver 133 affordable cost rental units.

While construction generally was disrupted in the context of supply chain issues, materials inflation and tender uncertainty, a number of important projects got underway during the year including Tallaght Innovation Centre, Tallaght Stadium, Saggart Community Centre, Rathcoole Courthouse and a range of smaller projects, including teen spaces at Ballycragh, Tandy’s Lane and Esker. Tender delays were experienced with a range of other projects, which are now scheduled to start early in 2023 including the Tallaght Civic Plazas, Tymon District Centre, Corkagh and Killinarden Parks, the Grand Canal Greenway Extension, Sean Walsh Astro pitch and the Templeogue Intergenerational Centre.

We continued to progress our plans for investment in community infrastructure including new community centres in Citywest, Newcastle, Ballycullen, Killinarden and Kilcarbery, all of which are at the advanced stages of planning. We adopted our new Library Development Plan which incorporates plans for new libraries in West Dublin and Adamstown. Tenders have been sought for a combined €10m in improvement works to Corkagh and Killinarden parks which will commence in early summer 2023. Additionally, St Cuthberts Park has received planning approval and planning has commenced for the redesign of Jobstown and Quarryvale parks.

Job creation, enterprise and tourism promotion all come within the scope of economic development opportunities we progressed during the year. In this regard, the opening of an additional 500 acres at Grange Castle, the commencement of Tallaght Innovation Centre and the advancement of planned enterprise/innovation centres at the 12th Lock and Adamstown, are all positive developments from 2022. The approval of the €20m Dublin Mountains Visitor Centre, the completion of Templeogue Village improvement works, the approval of plans for Lucan Village and Rathfarnham Castle Stables and the completion of the Tallaght District Heating Scheme, are also significant milestones in our corporate delivery targets in this area.

Further progress has been made on the implementation of our Climate Action Strategy. At this stage we have exceeded our target of 33% improvement in energy efficiency. Further initiatives during 2022 included the completion of the Tallaght District Heating project which will save 1,500 tonnes of CO annually, completed energy retrofit works to 199 social houses, invested a further €14m in cycleways and greenways, completed the Dublin EV Charging Strategy, upgraded a further 1,500 public lights to LED standard, developed three constructed wetlands, commenced baseline studies on proposed decarbonised zones in Tallaght and Clondalkin, provided 650 bicycle parking stands and trained 662 participants are part of the Cycle Right Programme.

In the context of planning for the future, we completed our review of the County Development Plan, prepared the framework for the largest urban renewal project in the State titled “City Edge” along the Naas Road, initiated consultation on the Clondalkin Local Area Plan and commenced an economic study for the development of the 12th Lock at Lucan. In the context of forward planning, the Council approved 17 developments under the Part 8 process during 2022 ranging from housing, to cycle and greenway schemes, community infrastructure, playing pitches and village improvements.

As always, we have sought to involve citizens and communities in the broadest possible way in bringing the County forward. We have expanded our communication channels introducing websites on Climate Action, Cycle South Dublin and are developing a new citizen planning portal. We reintroduced the very successful “300K Have Your Say” participatory budgeting initiative and are now webcasting our Council meetings and Area Committee meetings. Notwithstanding the challenges outlined, very real progress was made in delivering on our commitments to the citizens of South Dublin in 2022. This could not have been achieved without the effort, commitment and dedication of our elected members and staff to whom I extend my sincere appreciation.

## **About the Council**

South Dublin County Council came into existence on the 1st January 1994 and operates in an area of 222.74 square kilometers. It is bounded by Dublin city to the northeast, the Dublin Mountains and County Wicklow to the south, the River Liffey to the north separating it from Fingal and County Kildare to the west.

The County has a population of 299,793 people living in 92,363 homes according to the 2016 census, representing a 11.4 per cent population increase from the previous census in 2016. This is higher than the national population increase of 8 per cent.

The Council is made up of 40 elected members spread across seven electoral areas with the Mayor elected by the members annually. Along with the Corporate Policy Group, six Strategic Policy Committees develop and recommend policy to the Council. Committees are made up of elected members and representatives of the business, farming, environment, community and trade union sectors.

## **Our Principal Services**

We have five service areas as follows:

Economic, enterprise and tourism development

- Economic development and promotion of the county for investment

- Enterprise development and supports

- Asset management

- Library services, the arts office and cultural infrastructure

- County promotion and tourism development

Land use, planning and transportation

- Development management

- Forward Planning

- Roads construction and maintenance

- Traffic management

- Public lighting

- Building control

- Heritage and conservation promotion

Housing, social and community development

- Social housing programme

- Housing allocations, maintenance and refurbishment

- Social services, estate management and community development

- Age-friendly and social inclusion initiatives   
- Sports programmes and health and wellbeing initiatives

Environment, water and climate change

- Climate change mitigation and adaptation

- Major emergency management

- Waste and enforcement

- Water and drainage services

- Veterinary services

- Public realm management and maintenance

Organisational capacity and accountability

- Corporate services

- Human resource management

- Financial management

- Information and communication technologies

- Architectural services

- Legal services

## **Council Meetings 2022**

There were 109 meetings of the full Council, Organisation, Procedure and Finance Committee, Corporate Policy Group (CPG) and Area Committees comprising:

* 11 County Council Meetings
* 1 Annual Meeting
* 1 Special Meeting of the County Council
* 1 Annual Budget Meeting
* 5 Organisation, Procedure and Finance Committee Meetings (including 1 Special Budget Meeting)
* 11 Corporate Policy Group meetings
* The three Area Committees met:
  + 11 Rathfarnham/Templeogue/Firhouse-Bohernabreena meetings
  + 11 Clondalkin, Newcastle, Rathcoole, Saggart/Brittas meetings
  + 10 Lucan/Palmerstown/North Clondalkin meetings
  + 10 Tallaght Area Committee meetings

In addition, there were:

* 24 meetings across the six Strategic Policy Committees
* 4 meeting of the Joint Policing Committee
* 3 Audit Committee Meetings
* 1 Oireachtas Members Meetings
* 5 County Development Plan Meetings

### Arts, Culture, Gaeilge, Heritage and Libraries SPC

**Council Members**

* Alan Edge (Independent) - Chair
* Mick Duff (Independent)
* Kenneth Egan (Independent)
* Alan Hayes (Independent)
* Teresa Costello (Fianna Fáil)

**Sectoral Members**

Ms. Freda Manweiler - Public Participation Network (PPN)

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| **MEETING DATE 2022 THEMES** | **POLICY ISSUE ADDRESSED** |
| 02/02/2022 | * Introduction, Library Spaces * North Clondalkin Library & Creative Studio * Music Generation Work Plan 2022 |
| 04/05/2022 | * Tallaght Cultural Quarter – Chamber Square * Update from the Heritage Officer * Libraries Development Plan – Update |
| 07/09/2022 | * Libraries Development Plan – Update * Comfort, Entertainment and Inclusion – community wellbeing initiatives by South Dublin Libraries * Creative Ireland – Update |
| 02/11/2022 | * Libraries Development Plan - Presentation and Discussion * Culture and Creative Strategy - Presentation and Discussion |

### Economic Development, Enterprise and Tourism SPC

**Council Members**

* Cathal King (Sinn Féin) - Chair
* Lynn McCrave (Fine Gael)
* Ronan McMahon (Independent)
* Leah Whelan (Solidarity)
* Ed O'Brien (Fianna Fáil)
* Louise Dunne (Sinn Féin)
* Liona O'Toole (Independent)
* Pamela Kearns (Labour)

Sectoral Members

* Jack McDonnell - TUD Tallaght
* Tara De Buitlear - PPN
* Sherri Brennan - Business Chamber of Commerce
* John Kiberd- PPN

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| **MEETING DATE 2022 THEMES** | **POLICY ISSUE ADDRESSED** |
| 09/02/2022 | * Local Enterprise Office Development Plan 2021-2024 * LEO Performance Activity for 2021 * Shop Front Grants 2021/2022 |
| 11/05/2022 | * EETD Projects Update – Grangecastle * EETD Projects Update – Innovation Centre |
| 14/09/2022 | * Local Enterprise Office       a. Tourism Projects      b. LEO activity and projects   * Economic Development Projects       a. 12th Lock Masterplan      b. Grange Castle Masterplan and Marketing Strategy   * Correspondence re: South Dublin County Partnership's Local Employment Service (LES) and Job Clubs |
| 09/11/2022 | * PPN Presentation * Presentation of the Dublin Regional Enterprise Plan * Enterprise Hubs in Dublin Research Report |

### Environment, Public Realm and Climate Change SPC

**Council Members**

* David McManus (Fine Gael) - Chair
* Emma Murphy (Fianna Fáil)
* Dermot Richardson (Sinn Féin)
* Madeleine Johansson (Solidarity)
* Francis Timmons (Independent)
* Guss O'Connell (Independent)
* Lyn Hagin Meade (Green Party)

**Sectoral Members**

* Una Ruddock - PPN
* Deirdre Mooney - Business Community
* Donnie Andersen - Agricultural and Farming

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| **MEETING DATE 2022 THEMES** | **POLICY ISSUE ADDRESSED** |
| 09/02/2022 | * Flood Alleviation and Surface Water Schemes * Local Authority EV Charging Strategy * SDCC Sustainable Drainage Systems (Suds) Explanatory, Design & Evaluation Guide * Climate Change Action Plan 2019-2024 * Update on Environmental Awareness Activities * Allotments Policy Update * Pollinator Plan update * Sustainable Uplands Agri-environment scheme (SUAS) update * **Environment SPC representative sought for the Joint EWCC & LUPT Biodiversity Action Plan Subcommittee (replacing Cllr Alan Edge)** |
| 03/05/2022 | * **National Waste Management Action Plan for a Circular Economy** * **Environmental Noise Action Plan 2018 – 2023** * **Update on Waste Management Plan/WERLA Priorities** * **Initiate Review of Burial Ground Strategy** * **Local Authority EV Charging Strategy** * **Climate Change Action Plan 2019-2024** * **Parks and Open Spaces Strategy** * **Sports Pitch Strategy Update** |
| 06/09/2022 | * Climate Change Action Plan 2019/2024 Updates * Dublin Urban Rivers LIFE Project Update * Living with Trees Update * Pollinator Plan Update * Report from the Joint EWCC & LUPT Biodiversity Action Plan Subcommittee * Recycling Strategy Update |
| 02/11/2022 | * **Draft Parks and Open Spaces Strategy** * **Review of Litter Management Plan 2020-2022 & Initiation of 2023-2025 Plan** * **Climate Action Update, CCAP Annual Report 2022** * **Flood Alleviation and Surface Water Schemes** * **Report from the Joint EWCC & LUPT Biodiversity Action Plan Subcommittee** * **SPC Programme 2023** |

### Housing SPC

**Council Members**

* Laura Donaghy (Green Party)
* Kieran Mahon (Solidarity)
* Joanna Tuffy (Labour)
* Shane Moynihan (Fianna Fáil)
* William Carey (Sinn Féin)
* Brian Lawlor (Fine Gael)

**Sectoral Members**

* Betty Tyrrell-Collard - Trade Union
* Sharon Harty - PPN
* Gerry Stockil - PPN

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| **MEETING DATE 2022 THEMES** | **POLICY ISSUE ADDRESSED** |
| 10/02/2022 | * Priority Areas and SPC Workplan 2022 * Housing Delivery * Estate Management Review * Allocations Update * Kilcarbery Affordable Housing * Housing Online * Items for noting.       i) Introduction of new Loan Management System      ii) Healthy Age Friendly Homes Project Update      iii) Tenant (Incremental) Purchase Scheme      iv) Private Rental Inspections      v) Housing Acquisitions      vi) Local Authority Home Loan   * Matters raised by Committee Members   (i) Fire Safety in Multi-Storey Apartment Buildings |
| 12/05/2022 | * Dublin Regional Homelessness Action Plan 2022-2024 * Affordable Housing Regulations * 2022 Energy Efficiency Retrofit Programme & Planned Maintenance Schedule * Housing Delivery Update * Allocations Update * Reports/Updates for noting:             A) Report from Housing Disability Steering Group Meeting in March 2022            B) AHB Forum & AHB Engagement with Elected Members            C) Traveller Accommodation Programme Review   * Matters raised by Committee Members   A) Fire Safety in Multi-Storey Apartment Buildings |
| 08/09/2022 | * Traveller Accommodation Programme 2019-2024 Mid-Term Review * Scheme of Priority for Affordable Dwelling Purchase Arrangements * Housing Delivery Report * Allocations Report * Planned Maintenance/Energy Efficiency Retrofit Programme * Items for noting:   A) Housing Disability Steering Group Report  B) Rental Inspections  C) Loans Project   * Items Requested by Committee Members:   1. Fire Safety Matters   2. Strategic Housing Developments |
| 23/11/2022 | * Matters Arising * 2023 Housing SPC Work Programme * Housing Delivery * Allocations & Rightsizing * Vacant Homes * Next Phase of Affordable Purchase Housing – Kilcarbery * Traveller Accommodation Pilot Choice Based Letting Initiative * Strategic Housing Developments in South Dublin * Items for Noting:   a.AHB Communications Memorandum of Understanding  b. Relets Update  c. Progress Report on Planned Maintenance Programmes  d. Rental Inspections (Final 2022 Report)  e. Housing Grants (Final 2022 Report)  f. Local Authority Home Loan (Final 2022 Report)   * Items Requested by Members:   a. G. Stockil: Fire Safety Matters  b. Cllr William Carey |

### Social, Community and Equality SPC

**Council Members**

* Trevor Gilligan (Fianna Fáil) - Chair
* Paddy Holohan (Sinn Féin)
* Vicki Casserly (Fine Gael)
* Shirley O'Hara (Fine Gael)
* Charlie O'Connor (Fianna Fáil)
* Carly Bailey (Social Democrats)

**Sectoral Members**

* Lynn Byrne - PPN
* Daire Hennessy - PPN

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| **MEETING DATE 2022 THEMES** | **POLICY ISSUE ADDRESSED** |
| 15/02/2022 | * 2022 Workplan & Priorities. * Schools Sports Programme. * Community Development Review. * Community Grants 2021 Overview & 2022 Timetable. * SPC Rep on Sports Partnership Committee. * Age Friendly Update. * Selected Capital Project Updates. * Leisure Centre Management. * Items for Noting:               a) Healthy Age Friendly Homes Project              b) Community Activities Fund              c) Community Facilities Survey              d) Local Economic and Community Plan |
| 20/09/2022 | * Local Sports Plan * Active Cities * Sláintecare * Community and Sports Grants * Older Persons' Council Project * Items for noting:       a. Ukraine Responses      b. Selected Capital Projects Update   * Any Other Business   a. Social Inclusion Week November 2022 |
| 15/11/2022 | * Healthy Ireland Programme * Community Centre Management & Governance Support * Social Inclusion Week 2022 * Reports/Updates for noting              a. LECP Update             b. Age Friendly Update (pre-recorded)             c. Healthy Age Friendly Homes Update (pre-recorded)             d. Sports Plan – Questionnaire             e. Community Infrastructure Grants 2022   * Matters raised by Committee Members/Council Motion                a.     Accessible Toilets Facilities for Grant Funded Events               b.      Childcare Analysis Project |

### Land Use, Transportation and Planning SPC

**Council Members**

* Liam Sinclair (Independent) – Chair
* Paul Gogarty (Independent)
* Derren Ó Brádaigh (Sinn Féin)
* Baby Pereppadan (Fine Gael)
* Eoin Ó Broin (Independent)
* Yvonne Collins (Fianna Fáil)

**Sectoral Members**

* Eoin Ahern - PPN

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| **MEETING DATE 2022 THEMES** | **POLICY ISSUE ADDRESSED** |
| 24/02/2022 | * **N81 Integrated Transport and Planning Strategy** * **Road Safety Strategy 2022 - 2026 : Progress Update** * **City Edge : Progress Update** * **SHDs to LRDs** |
| 26/05/2022 | * Bus Connects update * Residential Zoned land tax update * CySD year 1 update report * Report from Joint SPC Sub-committee for Biodiversity |
| 29/09/2022 | * CDP 2022– 2028 :  Progress Update (Ministerial Direction) * Road Safety Strategy 2022/2026: Progress Update * Heritage Plan Review : Progress Update(National Plan dependent) * EV Charging Strategy:Progress Update * Clondalkin LAP: Progress Update * Land Rezoning Tax * Report from the Joint SPC Sub-committee for Biodiversity |
| 24/11/2022 | * Development Contribution Scheme – Indexation * Strategic Housing Developments - Assessment * Lucan to City Centre Core Bus Corridor – Update * Cycle Track Condition Survey * Operation Open City |

## **Chambers Excellence in Local Government Awards**

5 parks in South Dublin were awarded the Green Flag Award which recognises and rewards well managed parks and green spaces around the world, the parks awarded are Corkagh Park, Sean Walsh Park, Rathfarnham Castle Park, Bushy Park, Tymon Park.

Tymon also won the prestigious 2022/23 Pollinator Award for the Best Town Park in Ireland as part of the Green Flag scheme.

South Dublin County’s newest public library in Castletymon won the Cultural/Public Buildings Award at the Royal Institute of Architects Awards 2022.

South Dublin County Council won the Local Authority Innovation Award for the Think Big Space project, in partnership with Amazon Web Services (AWS) at the 2022 Chambers Ireland Excellence in Local Government Awards.

South Dublin County Council was also shortlisted in the following categories:

* Tallaght District-heating Network in Climate Change
* Women in Local Government in Diversity and Inclusion
* Cycle South Dublin in Health and Wellbeing
* Think Big Space in partnership with AWS in Local Authority Innovation
* Grange Castle Business Park in Promoting Economic Development
* Clondalkin Community Bicycle Hub in Supporting Sustainable Communities
* Sustainable Drainage Guidance Project in Sustainable Environment
* NOISE Music in Sustaining the Arts.

## **Annual Progress Report of the Corporate Plan 2020 – 2024**

### Progress on the Corporate Plan Indicators

The following local service indicators were selected for measurement over the 5 year period of the Corporate Plan:

|  |  |  |  |
| --- | --- | --- | --- |
| **Economic, enterprise and tourism development** | **Performance Indicator** | **2019 Baseline**  **data** | **Delivered in 2022** |
| Number of business support initiatives and expenditure | 35 / €300,000 | 22 / €286,888 |
| Number of jobs created or supported in Grange Castle  business park | 6,000 (incl.  Construction) | 7,750 (including  construction) |
| Number of economic development land disposals | 20 | 2 |
| Number of active library members | 47,462 | 57,000 |
| Amount of library space in m2 | 5,798 | 7,872 |
| Number of festivals/tourism events | 11 | 7 |
| **Land use, planning and transportation** | Number of private homes completed | 1,107 | 1,659 |
| Amount of new and upgraded footpaths – linear m2 | 74,644 | 71,500 |
| Amount of new and upgraded cycle paths – linear m2 | 7,508 | 25,540 |
| Village and district centre enhancement schemes  completed | 1 | 1 |
| Number of public LED lighting upgrades completed | 1,739 | 1,321 |
| % of pre-planning meetings within eight weeks of  request | 54% | 62% |
| **Housing, social and community development** | Number of new housing allocations | 618 | 442 |
| Number of homeless exits / preventions | 738 | 365 |
| Amount of planned maintenance expenditure | €1.7m | €4,670,000 |
| Number of interagency meetings | 39 | 48 |
| Number of visitors to council leisure facilities | 593,463 | 547,570 |
| Number of participants on Council-led sports and health  and wellbeing initiatives | 136,187 | 133,460 |
| **Environment, water and climate change** | Climate action initiatives under climate action plan | 43 | 154 |
| Number of trees planted | 1,914 | 2,303 |
| Number of environmental / climate action awareness  sessions | 131 | 223 |
| Number of new teenspaces / new or upgraded pitches /  new active recreational facilities | 15 | 12 |
| Properties protected by flood protection schemes[1](#_bookmark9) | 0 | 0 |
| Local authority energy savings[2](#_bookmark10) | 29.6% | 39.5% |
| **Organisational capacity and accountability** | People on the electoral register | 194,497 | 194,007 |
| Customer queries received | 78,006 | 56,490 |
| Customer queries closed within deadline | 72,814 | 50,088 |
| Members reps (matters raised by Elected Members)  received | 9,609 | 9,343 |
| Members reps closed within deadline | 4,925 | 5,283 |
| Freedom of Information / Data Access requests  responded to | 287 | 269 |
| Citizens who actively engaged with us through our consultation portal, citizens survey, and participatory  budgeting votes cast | 6,164 | 13,219 |
| Learning and development courses per staff member | 2.78 | 3 |

* The “properties protected by flood protection schemes” has not changed as the schemes were held up by the planning and courts process. Properties will not be protected in 2023, the Whitechurch FAS is commencing in February 2023 and is not expected to be completed until 2024 and the scheme will need to be completed in order to provide protection
* 2021 energy-saving figures are being calculated by the Sustainable Energy Authority of Ireland and are not yet available yet but will be included in the final draft.

## **Economic, enterprise and tourism development**

**Objective 1: Maintain a supportive business environment**

Construction work progressed on the new Innovation Quarter in Tallaght, with the development of the Innovation Centre advancing. The Innovation Centre will be a 4-storey 2,980msq building of significant architectural merit that provides three floors of flexible office accommodation to support start-up enterprises.

Local Enterprise Office South Dublin offered a wide variety of training programmes and workshops with approximately 1,940 participants taking part in 2022 and a further 604 receiving Mentoring supports.

A successful South Dublin Local Enterprise Week 2022 was held between 6 and 10 March. Local Enterprise Week is a collaboration between local and government support groups, with a common goal in 2022 to help small and micro businesses to sustain and grow their business.

Local Enterprise Office South Dublin approved €1,060,100 in financial support to local businesses in 2022. This included €746,300 of Business Start-up, Expansion and Feasibility Grants approved and over €263,800 supporting companies develop their online business.

The Student Enterprise Programme was held in South Dublin County on the campus of TU Dublin.

Business support fund financing was agreed for Budget 2023 and the projects and supports funded will be reviewed by the Strategic Policy Committee.

**Objective 2: Support and Increase foreign direct and local investment in the county**

Phase I of Grange Castle West Access Road and entrance was completed in Quarter 2 of 2022 and includes a full utility corridor, site specific attenuation and landscaping features to very high standard.

To achieve the target of 10,000 jobs, the Council continued to work directly and with IDA Ireland and Enterprise Ireland to manage and promote Grange Castle International Business Park.

Work on a comprehensive Masterplan and Transport Strategy commenced in Q3 2022 for Grange Castle West, along with a rebranding and marketing drive, including the development of a new website.

Grange Castle East and South supported well in excess of 7,500 jobs by the end of 2022. Very significant construction projects got underway on a number of sites.

**Objective 3: Manage the assets of the Local Authority in a way that fully supports Economic Development**

Continued to implement the local Digital Strategy, in line with expectations in the National Broadband Strategy providing for local WiFi 4EU access at 14 locations throughout the County.

The Council’s property management function continued to proactively manage and administer the Council’s land bank, managing disposal and acquisitions to support development and economic objectives.

The construction of the 4th Stand at Tallaght Stadium progressed well in 2022, which will see it’s capacity increase to 10,000 attendees. The stadium is a recognised venue for many events, playing host to League of Ireland, European, Women’s National Team and U21 National Team soccer matches and more.

The development of a Masterplan for 12th Lock, Grand Canal commenced mid-2022 and is examining property assets of the Council in that vicinity with a view to revitalisation, creation of tourism destination and economic development of the area.

Over 260,000 people visited either Rua Red or the Civic Theatre in Tallaght.

**Objective 4: Maximise the contribution of Arts, Libraries, Heritage and the Irish Language to the citizen and visitor cultural experience**

“Our Library, Our Future”, South Dublin Libraries 5-year Development Plan was adopted in December. The plan takes a human-centred design approach to innovation and provides a roadmap for the roll-out of Library services over the next five years.

Think Big Space, a satellite service of Tallaght Library, a partnership with Amazon Web Services, launched in April. A team of expert facilitators deliver virtual reality experiences and Lego robotics workshops. The initiative received the Chambers Ireland Excellence in Local Government Award for Local Authority Innovation.

Continued progress in the capital programme saw design briefs developed for new libraries in Adamstown and Citywest, as well as the inclusion of access improvement and refurbishment works for Clondalkin Library in the 3-year capital programme.

Full Library service resumed, without restrictions, from February. Performance indicators showed signs of recovery in visits and issues almost straight away. December visitor numbers were higher than comparative 2019 figures by 10,000 people. Mobile Libraries continued to deliver housebound services to over 100 users monthly, as well as outreach visits and 36 weekly public stops.

A membership drive launched in April, saw an increase in active membership from 25,000 to 50,000 by December. The national Little Library Bag initiative saw South Dublin Libraries sign up nearly 1,500 brand new members aged between 4 and 5.

Saturday opening in Palmerstown was piloted over the summer months, and witnessed an increase in attendances and active membership, which rose by 1000% in May alone. Additional resources will be applied to provide Friday and Saturday opening in 2023.

The Red Line Festival ran from October 13-16th with over 40 events held in various performance venues including Rathfarnham Castle, Pearse Museum, Baldonnel Aerodrome, and libraries across South Dublin. The festival featured events in six different strands, including As Gaeilge, Literary, Sport & Wellbeing, Music & Performance, Crime & Horror and Family, and showcased authors such as Michael Harding, Donal Ryan, Emilie Pine, Conor Creighton, Louise Phillips and many more. The festival celebrated the word in all its forms and aimed to grow the audience for libraries and other spaces. The festival also featured history, heritage, and the Irish language, and provided opportunities for young people to learn how to DJ and develop their musical knowledge, with Libraries writer-in-residence, rapper Séllo. Additionally, there were poetry awards, discussions on sports biographies and history, and shadow puppet making at Pearse Museum.

*Corkagh – the life and times of a South Dublin* Demesne is a new podcast launched by South Dublin Libraries, supported by the Heritage Council. Written and presented by Turtle Bunbury, the five-episode podcast is an entertaining journey through the compelling 700-year story of Corkagh, from the early history of Clondalkin through to the purchase of the demesne by the Finlay-Colley family, and the lasting impact they had in the area. The podcast is available now on Spotify.

Our events programme in 2022, saw over 100,000 people attend over 6,000 events across the branch network and online. Highlights include Rowlagh Reads Roddy in North Clondalkin, Clondalkin Library’s Summer Celebration events at the Round Tower, the first birthday celebrations of Castletymon, summer parks events with the Mobile Libraries, the Ruaille Buaille Music Festival in Lucan, the Culture Night Céilí Mór at Ballyroan, and Tallaght Library’s ComicFest.

County-wide events programmes were also held throughout the year, including neurodiversity and parenting events supported by the Dormant Accounts Fund, Children’s Book Festival, Season of Science, Seachtain na Gaeilge, Bealtaine creativity in older age events, Cruinniú na Óg craft fairs, the Summer Stars programme and the Pin Your Pride initiative celebrating Dublin Pride in June.

Libraries response to the arrival of people fleeing the war in Ukraine included the purchase of stock as part of our foreign language collection, the hosting of English classes and meet-ups, visits to reception centres, and the launch of our “Voices of Ukraine” exhibition in partnership with Peter Varga.

The Decade of Centenaries Programme, supported by the Department of Tourism, Culture, Arts, Gaeltacht, Sport, and Media, continued in 2022. The programme included multiple strands rolled out across the County, including the Historian in Residence programme with Liz Gillis, the Covid Memories project, an exhibition, and symposium on the life of W.M. Letts, and the Local Legacies Remembered Exhibition by Decade of Centenaries Artist in Residence Eva Kelly. The ever-popular lecture series took place county-wide throughout the year, and as part of the 2022 programme, Libraries worked with the County Promotion Unit on producing the Rathfarnham Rebellion Trail app.

The Arts Office funded 1,350 people in the local performance sector to return to live performance through the hosting of 211 events across the county in both indoor and outdoor spaces, under the Local Live Performance Programme.

30 artists received bursary awards towards research and development of new work and the development of creative practice.

South Dublin County Culture & Creativity Strategy 2023-2027 was approved by the Elected Members.

Through Creative Ireland additional funding, the Arts Office established an Early Years residency with Mother Tongues in Clondalkin and North Clondalkin Library

Through the Schools Cultural Awards, 5 schools (Scoil Iosa, Colaiste Bride, Clondalkin YES Centre, Clondalkin Youth Reach and Scoil Maelruain) were supported to undertake various arts activities in their schools.

Cruinniú na nÓg South Dublin 2022 programming consisted of a variety of different elements and activities. There were 22 live events, developmental school workshops, commissioned work, community projects, and performances. The programming involved a variety of local and community artists/creatives as well as various community groups across South Dublin County. There was a geographical spread of live activities throughout the county, including Clondalkin, North Clondalkin, Rathfarnham, Lucan, and Tallaght.

The NOISE Music programme delivered workshops and events to 2,250 young people through South Dublin County. It has also established several key strategic partnerships with youth services, community, and arts organisations to improve the scope and delivery of youth music programming in the county.

South Dublin County Arts Office coordinated a substantial programme in the Cultural Quarter for Culture Night 2022, including commissioning a large scale outdoor live music and dance event to an audience of over 600 people.

CONTACT Studio facilitated several recording projects by the SubSounds music programme, whose continued development is being facilitated by a partnership involving Alternative Entertainments, Music Generation South Dublin and CONTACT Studio.

In September 2022, Music Generation South Dublin opened an additional Community Music Hub, making 4 in total in the county, offering drums, keyboard, guitar, ukulele, vocal and introductory music classes in Citywest & Saggart Educate Together National School. This new Community Music Hub delivers performance music education to over 60 children and young people in the area.

Musicians from the Music Generation South Dublin musicians’ team and 2 participants of the SubSounds Music Programme, were invited to perform with Bono & The Edge in December, which was recorded by Disney Plus and will be featured in the documentary ‘Bono and The Edge: A Sort of Homecoming with Dave Letterman’ due to be released in March 2023.

**Objective 5: Implement a Tourism Strategy focussed on new product and brand development**

A preferred location for the new Tallaght Heritage Centre was chosen by the Elected Members and an Interpretive Design Consultancy commenced work on the development of a storyline for the new tourism facility.

The tender process for the identification of an operating partner in Rathfarnham Stables was launched, which will see the creation of a new mixed-use hospitality offering in the Rathfarnham area.

In Q4 2022, the Supreme Court dismissed the appeal to the proposed Dublin Mountains Visitor Centre, enabling the project to commence detailed design and construction work in 2023.

Progressed a branding and marketing plan to promote Tallaght Stadium as an events venue to include music, festivals and community events.

Fourteen Shopfront Grants were awarded in 2022 to complement the ongoing village improvement works across South Dublin County.

Christmas Craft Fairs were held in multiple locations throughout the County and Summer markets were extended to include Corkagh Park once again plus the addition of Tymon Park. Both markets played host to street food, crafts, and artisan produce with family entertainment provided to add to the atmosphere.

Continued to roll out the Tourism Marketing Strategy and Implementation Plan.

South Dublin Council provided Tourism Event and Festival Grants to organisers holding a public event, which attracted 3,322 out of County and 2,520 out of Country visitors to South Dublin.

## **Land use, planning and transportation**

**Objective 1: Strategic planning for resilient and compact growth**

Finalised and adopted our new County Development Plan (2022 – 2028).

Received 949 planning applications and closed 343 planning enforcement cases.

Actively monitored and coordinated the delivery of homes and infrastructure on lands within our Strategic Development Zones (SDZ) and Local Area Plans.

In Adamstown, the LIHAF funded Celbridge Link Road and Tandys Lane Park were completed, works were progressed in delivering Airlee Park and works started on site for the URDF funded Market Square and Plaza. In Adamstown 7,195 homes have planning permission; 3,656 homes have been completed; and 976 homes are currently under construction.

At Clonburris the Council has secured second stage approval from DHLGH for €186.3 million of Urban Regeneration and Development Fund (URDF) and €18.8m of NTA fiunding to enable delivery of a series of strategic infrastructure projects. The first strategic infrastructure project commenced onsite in late 2022. In Clonburris 2,374 homes either have planning permission or are currently being assessed as part of live planning applications and 563 homes are under construction.

As part of a national strategy to regenerate Dublin, South Dublin County Council and Dublin City Council agreed a joint Vision and Planning Framework for the City Edge Project. Located at the western edge of Dublin City Centre in the Naas Road, Ballymount and Park West areas and covering an area of 700 hectares, the City Edge project is set to become one of Europe’s largest urban regeneration projects.

The planning team consulted on the scope for the new Residential Land Zone Tax.

Granted planning permission for 6 new schools, and temporary and permanent school extensions.

**Objective 2: Connect places through sustainable mobility projects**

We have worked collaboratovely with the the NTA on the proposed Bus Connects schemes including formal submissions on both the Lucan and Liffey Valley routes to the City as well as on the design and opening of the new Bus terminus at Liffey Valley.

South Dublin County Council spent over €15million on Active Travel infrastructure in 2022 and for 2023 has been allocated an increased allocation of €22m.

We have completed and officially opened the Phase 3 of the Dodder Greenway, the N81, the Grange Road and the Avonbeg Active Travel schemes.

Commenced works on Phase 4 of Dodder Greenway and secured planning permission for Phase 5, and commenced works on the Tallaght Public Realm and the Limekiln Active Travel schemes.

Secured planning permission for the Wellington Lane Active Travel and the Canal to Lucan Urban Greenway schemes and progressed section 38 consultations for the D24 Neighbourhood Network, and the D12 Bike Bus scheme. We also initiaited the design of several new active travel schemes which will be progressing through planning and design in 2023.

The D24 Neighbourhood and Castletymon enhancement project was selected as a National Pathfinder project as launched by the Minister in summer 2022 and is set to be largely delivered by late 2023.

Delivered several small scale rapid build active travel projects and built 36 new pedestrian crossings.

The 2022 annual maintenance and upgrade programme was delivered and included upgrades to; 97,230 sqm of road; 71,500 sqm of footpath; and 25,540 sqm of cycle paths.

The Council carried out a public call for applications for new bike stands and following this and provided c.450 new bike parking spaces.

The Council adopted our new Road Safety Action Plan ‘Vision Zero’ 2022 – 2024.

The Winter Maintenance programme over the winter period included 60 gritting runs to date.

**Objective 3: Through the built environment, promote a sense of community in the different places of South Dublin**

Completed the village enhancement scheme at Templeogue Village.

Secured planning permission for the District Centre Enhancement at Castletymon with works starting on site in early 2023. Progressed the background evidence and design scope for Bawnogue, Rosemount and Dodsboro district enhancement centres.

Secured planning permission for three public realm projects in Lucan Village and have progressed the detailed design for delivery on site in 2023.

Repaired 1,035 traffic lights; 5,738 public lights; and upgraded 1,351 existing public lights to LED.

Continued support was provided for the national ePlanning system as well as the progression of other online public engagement options for the Council.

Continued the successful delivery of the Biodiversity Action Plan and Heritage Plan including the publication of Volume 2 of ‘Nature on my Doorstep’ and the Dublin’s Monumental Mountains ‘The archaeological landscapes of the Dublin Uplands’.

Supported the successful delivey of 6 Built Heritage Investment Scheme projects and 1 Historic Structure Funded project for the amount of €179,112 with €99,511 in private leveraged funds.

## **Housing, social and community development**

**Objective 1: Deliver quality social and affordable housing across the county to meet housing needs**

Developed and agreed our Housing Delivery Action Plan 2022-2026 for projected delivery of 3,707 new social homes across the County as well as 2,730 affordable homes over the next five years.

Oversaw continued progress on the joint venture development of over 1,000 new social, affordable, cost rental and private homes at Kilcarbery, Clondalkin.

Achieved planning approval for 382 social, affordable purchase and affordable rental homes and in the first two phases of Council-owened land within Clonburris SDZ.

Progressed a planning application with our selected project partner for anew mixed-tenure development of up to 640 new homes on Council-owned lands at Killinarden, Tallaght.

Progressed delivery of social housing projects at St. Mark’s and Riversdale in Clondalkin, Knockmore in Tallaght, Templeogue Village and started new developments in New Nangor Road, Old Bawn and Lindisfarne under our direct social housing construction programme.

Completed the statutory mid-term review of our Traveller Accommodation programme 2019-2024 in conjunction with the Local Traveller Accommodation Consultative Committee.

Provided accommodation for households with medical needs under our Strategic Plan for Housing People with a Disability 2021-2026.

Continued development new ‘rightsizing’ homes across the County, including 198 homes in partnership with Clúid Housing across sites in Whitestown Way and Springfield in Tallaght and Sallymills in Clondalkin.

**Objective 2: Provide optimal and innovative housing management, supports and regulation for better tenures, tenancies and estates**

Provided ongoing management and maintenance of the Council’s social housing stock of 9,744 homes across the County.

Continued development of the online integrated housing system to maximise customer service and organisational efficiency including the introduction of an online social housing application process.

Facilitated an external review of our estate management and community development activities and structures to provide more effective local support to the communities that most need it.

Collaborated with the Texas-based, Better Block Foundation, to deliver an innovative, community-led placemaking event in Balgaddy in July.

Continued to roll out our Policy for Rightsizing and Allocation of Age-Friendly Accommodation to support more local independent living for older people and better use of underoccupied homes and continued our participation in the Age Friendly Healthy Homes Project.

Approved 32 local authority home loans and introduced an online application process through our Housing Online (HOL) Portal for a pilot affordable purchase scheme of 16 homes in Kilcarbery.

Supported a total of 4,851 active Housing Assistance Payment tenancies (including enhanced HAP) in the County, along with 866 homes through the Rented Accommodation Scheme.

Agreed the Dublin regional Homeless Action Plan 2022 -2024 and supported 26 new Housing First tenancies for long-term homeless people.

Approved 420 housing adaptation grants totalling approximately €4million to make existing private homes more suitable to live in for older people and for persons with a physical, sensory or intellectual disability or mental health difficulty.

Introduced the ‘Making Inclusion a Reality’ initiative with Independent Living Movement

Ireland with funding from the Irish Human Rights and Equality Commission to support participation by South Dublin Disability Platform representatives on the Council’s Housing Disability Steering Group, inputting on policy and contributing to decision-making on accommodation issues for disabled people in the County.

Undertook 3,629 inspections of standards in private rented dwellings.

**Objective 3: Lead inclusion, equality and interagency initiatives for integrated and socially connected communities**

Supported the ongoing Local Community Development Committee in its oversight of delivery of the Social Inclusion Community Activation Plan

Led the multi-agency County Age Friendly Alliance to oversee progress on the South Dublin Age Friendly County Strategy 2020-2024, including a project to refresh the South Dublin Older Person’s Council.

Organised the Social Inclusion Festival which took place in November to promote social diversity in South Dublin County and the Bealtaine Festival, celebrating arts and creativity initiatives as we age, was held in May.

Started construction of a new community centre, incorporating conservation and upgrade works and anew extension to the former St. Mary’s schoolhouse building in Saggart Village, supported by the Dublin Rural LEADER programme.

Continued to support the Children and Young People’s Services Committee and the programmes and activities of Comhairle na nÓg.

The Joint Policing Committee continued its work with community and elected representatives along with An Garda Síochána and the Council in addressing policing and crime issues across the County.

Re-established the Community Response Forum to co-ordinate multi-agency responses for new arrivals in the County and continued to support the activities of the South Dublin Migrant Integration Forum for representatives of new communities in South Dublin County.

Approved 17 loans for Traveller households under the pilot Caravan/Mobile Home Loans Scheme in conjunction with the Department of Housing, Local Government and Heritage.

**Objective 4: Lead a healthy, active and participative county**

Supported 72 local community and voluntary organisations with grant funding totalling €345k through the Local Community Development Committee under the Department of Rural and Community Development Community Activities Fund.

Began community consultations for the new Local Economic and Community Plan for the County.

Approved 159 community development, infrastructure and events grants for local community and voluntary groups and launched a new management support fund to support boards of management to enhance governance, planning and usage of multi-purpose community centres.

Appointed a Healthy County programme co-ordinator to progress local initiatives under the Healthy Ireland Fund 2023-2025.

Welcomed 546,570 visitors to Council leisure facilities and facilitated 133,460 participants on Council-led sports, health and wellbeing initiatives.

Continued the roll-out of the Sláintecare Healthy Communities Programme to address health inequalities with programme launches in Fettercairn in October and Rowlagh in December.

Provided 41 grants totalling €101,091 for local sports organisations including 30 sports development grants and 11 mobile equipment grants.

Introduced the Active Cities initiative in partnership with Sport Ireland and commenced community consultation to prepare a new local sports plan.

Supported the Dublin Marathon Kids School programme which saw over 15,000 students participating across South Dublin, Fingal, Dublin City and Dun Laoghaire Rathdown.

Delivered a Summer Sports Inclusion Programme, organised in partnership with local clubs, Leinster Rugby, Football Association of Ireland, Basketball Ireland, Hockey Ireland, Irish Athletics and Irish Wheelchair Association, include para athletics, learn to cycle, wheelchair basketball, football for all and lots more.

Supported education and sports bursaries for local students in Technological University Dublin, Tallaght campus.

## **Environment, Water, and Climate Change**

**Objective 1: Create a sustainable low carbon and climate resilient cou­­nty.**

Continued to implement the South Dublin County Council Climate Change Action Plan (CCAP) 2019 - 2024 and reported on its progress.

Prepared for the launch of the Climate Action Plan 2024 -2029 process, establishing the requirements of the Draft Guidelines issued by DECC.

Continued to implement the measures set out in the Pollinator Action Plan 2021-2025. The Pollinator Action Plan is based on the All-Ireland Pollinator Plan, and it sets out a broad range of actions that South Dublin County Council has committed to over the next five years.

Assisted the Climate Action Regional Office and worked collaboratively with the other Dublin Local Authorities to deliver Climate Action Plans.

Construction progressed on the Tallaght District Heating Network, with the scheme being commissioned at the end of 2022. Trading as Heatworks, Ireland’s first publicly owned, not-for-profit energy company will provide low carbon heat to public and residential buildings; phase one of the Scheme connects SDCC’s office buildings and the TU Dublin-Tallaght campus.

The Whitechurch Stream Flood Alleviation Scheme was granted planning approval, with works planned to commence Q1 2023, and work has continued to progress flood alleviation schemes on the Poddle and Camac Rivers.

Major Emergency Management planning and training was delivered, with SDCC partaking in Eastern Region Steering Groups, Working Groups and Principal Response Agency (PRA) Subgroup Meetings. The Severe Weather Assessment Team responded during periods of adverse or severe weather. The updating of Major Emergency Management Plans commenced.

Citizen engagement on climate change continued with the rollout of Dublin Climate Action Week 2022, World Water Day, National Spring Clean, Eco Week, National Tree Week and Climate Action Workshops. Worked with Codema and the SEAI to help deliver the Sustainable Energy Communities Programme.

Developed a new Climate Action website for SDCC. Published Climate Action Newsletters to keep citizens informed of the climate change-related work being carried out by the Council.

A review of the councils Fleet commenced, looking at establishing a plan for decarbonisation to 2030 and identifying efficiencies.

Delivered the Sustainable Drainage (SUDs) Guidance and Householder’s Guide to SUDS. Training took place for staff and developers to aid understanding of implementing the guidance.

A surface water study for Rathcoole, Saggart and Newcastle is being progressed, commencing with surveys and development of a network model.

**Objective 2: Improve the visual appearance of our County in the interest of economic and social development.**

The Derelict Sites Register was maintained with 204 Dangerous Buildings/Derelict Sites inspected during the year.

Implemented the Litter Management Plan 2020 – 2022 actions while using environmental monitoring initiatives to help combat illegal dumping and other litter issues.

Waterstown Park, Sean Walsh Park, Tymon Park, Corkagh Park and Rathfarnham Castle Park all retained their Green Flag status in 2022.

The South Dublin Canvas project of artwork installations on utility boxes was delivered across the county.

Delivered a programme of improvement works for parks, the Public Realm and open spaces for 2022 that consisted of 83 minor works schemes amounting to a total expenditure of over €1 million. Completed additional improvements projects under the SlainteCare and Have Your Say schemes.

Delivered Anti-Litter and Anti-Graffiti awareness funded schemes across the county. Successfully ran the 2022 Anti-Dumping Initiative programme, collecting from the public and recycling over 5 Tonne of hazardous liquids, 912 Mattresses, and recovering over 52 tonnes of dumped material throughout the county.

Provided the road sweeping and associated services contract including the annual cleaning of all road gullies and the provision of the weed control and leaf removal services.

***Objective 3: Support a* Green Infrastructure Network across the county to provide a shared space for amenity, recreation, biodiversity protection, flood management and adaptation to climate change.**

Completed a Green Infrastructure Strategy for the County as part of the County Development Plan.

Continued to roll out the Sports Pitch Strategy and the Biodiversity Action Plan.

Implemented the tree management policy ‘Living with Trees 2021 - 2026’ Inspected 18,676 trees around the County, planted 2,303 new trees and pruned 8,290 trees under the agreed tree planting and maintenance programme.

Completed and opened a teenspace and boules area at Esker Park, the playground at Aylesbury Park was upgraded, Pitch 148 at Tymon Park was drained, levelled, and re-seeded and Greenhills Bowling Clubhouse extension was completed.

Commenced the 3 No. playspaces in Dodder Valley with the playspace at Dodder Valley Old Bawn completed and open in 2022.

Progressed Killinarden Park Masterplan and the Intergenerational Centre at Tymon Park through detailed design stage and commenced construction tender stage for both.

Completed the Part 8 for St. Cuthberts Park upgrade and commenced detailed design.

Commenced the planning and design process for the upgrade of Whitestown Stream, Jobstown Park and Quarryvale Park.

Opened Ireland’s first purpose-built callisthenics and functional workout area at Tymon Park.

The Part 8 was approved for the proposed enhancements and upgrades at Corkagh Park, following public consultation and the project progressed through detailed design stage and construction tender process.

Progressed the pavilion construction programme with tenders for new pavilions at Griffeen Park and Corkagh Park.

Constructed three Integrated Constructed wetlands (ICWs) in conjunction with the Dublin Urban Rivers LIFE project.

**Objective 4: Manage Regulatory, Licensing and Enforcement requirements, including Service Level Agreements**

Implemented National Waste Prevention, Management and Enforcement priorities for 2022.

Delivered proactive litter and waste enforcement services to ensure high standards of cleanliness in the county.

Delivered 2022 Recommended Minimum Criteria for Environmental Inspection (RMCEI) Plan for 2022 with some 7,600 environmental inspections carried out and 2116 enforcement actions initiated.

Continued to liaise with the Eastern Midlands Regional Waste Office in implementing actions and

goals under the eight strategic objectives of the Waste Management Plan 2015–2021. Engaged with preparation of new National Waste Management Plan to be published in 2023.

Monitored compliance under the Control of Horses and Control of Dogs legislation.

The Annual Service Plan for 2022 was agreed with Irish Water and the service continued to be provided under a Service Level Agreement. Work continued within the local government sector and Irish Water on the transformation of water services in line with the Framework for the Future Delivery of Water Services published by the Department of Housing, Local Government & Heritage in June 2022.

The 2022 Service Plan was agreed for delivery with the Food Safety Authority of Ireland.

Continued to implement the programme of measures arising from the River Basin Management Plan 2018 - 2021.

Supported the delivery of Dublin’s Emergency and Fire Services.

Continued the implementation of the Dublin Environmental Noise Action Plan 2019 – 2023.

Waste Enforcement Regional Lead Authorities (WERLA) 2022 work plan was agreed upon by the 12 Eastern Local Authorities.

## **Organisational capacity and accountability**

**Organisational capacity and accountability**

**Objective 1: Support the policy and leadership role of councillors in providing effective local government.**

The Annual Council Meeting was held in June and the Budget Council Meeting for the 2023 Budget was held in November 2022. Over the year 109 meetings were supported across the full Council, Corporate Policy Group, Area Committees, Organisation Procedures and Finance Committee, Strategic Policy Committees, the Joint Policing Committee, and with Oireachtas Members.

The Draft Register of Electors came into force on 15 February 2022 and remained in force until 13th October 2022 on the commencement of Part 3 of the Electoral Reform Act 2022 which introduced a rolling register. A Value Your Vote registration promotional campaign was conducted throughout 2022.

Webcasting of all Council Meetings commenced and all meetings were held hybrid to allow Councillors attend either online or in person.Local Area Committee meetings were also held in hybrid in the county chamber to facilitate live streaming

South Dublin County Council Women’s Caucus was established and commenced its work to support and encourage women entering and involved in politics in 2022.

Implemented new advertising and communications rules around the use of Irish Language and the promotion of the Irish Language under the Irish Language (Amendment) Act 2021, which came in to force October 2022.

Mayoral receptions were held for Shamrock Rovers to celebrate their three in a row success as well as the visit of the US Ambassador to Ireland and Mayor of Tampa Florida to County Hall to strengthen ties between the Sister Cities.

**Objective 2: Deliver quality services that treat all service users with dignity, respect and equality.**

A total of 56,573 customer care queries were responded to, of which 75% were for Housing services. The development of the Integrated housing system and the Housing Online services facilitates the transfer of all Housing Customer Services to be handled directly by the Housing Department, and this process was substantially progressed in 2022.

The Customer and Digital Services Transformation Strategy progressed to improve customer experience, operational efficiency and organisational agility with the key projects agreed for commencement and the training of relevant project managers in Lean Six Sigma methodology.

The national services catalogue was mapped across the organisation to integrate with the Council’s CRM and facilitate easier public access to online services.

The SDCC Public Sector Equality and Human Rights Framework, and first annual action plan were published. Public Sector Duty information pages were made available on both the Staff intranet and [www.sdcc.ie](https://eur04.safelinks.protection.outlook.com/?url=http%3A%2F%2Fwww.sdcc.ie%2F&data=05%7C01%7Cdhealy%40SDUBLINCOCO.ie%7C1d340d6cc830427f424908db305a345d%7C6a3c00c019d0492da8de95fad8fda1d4%7C0%7C0%7C638156936198629077%7CUnknown%7CTWFpbGZsb3d8eyJWIjoiMC4wLjAwMDAiLCJQIjoiV2luMzIiLCJBTiI6Ik1haWwiLCJXVCI6Mn0%3D%7C3000%7C%7C%7C&sdata=%2B428wXXWPX2juiSo6VGDdtshmGqd7zix5bTE8sP%2Fov4%3D&reserved=0)

Held the first annual staff event under the Equality and Human Rights Framework in December. This event celebrated UN Human Rights Day. The Mayor officially launched the Equality and Human Rights Framework and Information stands were displayed by IHREC, the SDCC LGBTQ+ Staff Network, Community Services and Human Resources.

Promoted accessibility and highlighted positive examples of accessibility during National Accessibility Week in November. Disability Liaison, Access and Equality Officer made presentations showcasing SDCC’s understanding of, and commitment to, universal design at the CEUD / NSAI launch of the new European standard for Accessibility and usability of the built environment and the National Disability Authority's annual conference.

Participated in the annual Make Way Day of action, and Operation Enable.

Celebrated Pride Month, International Transgender Day of Visibility and International Transgender Day of Remembrance by flying their respective flags at County Hall. A permanent rainbow pedestrian crossing was installed at Moyle Park in Clondalkin Village.

**Objective 3: Foster a strong governance culture in the organisation.**

The Audit Committee met three times during the year. The Chair of the Audit Committee presented to the Council in March on the Committee’s Annual Report for 2021.

Launched the Digital Dashboards presenting the Council’s monthly Key Performance Indicators for public information.

Processed and issued 269 decisions in 2021 in respect of requests under Freedom of Information, Access to Information on the Environment, Data Protection and Ombudsman legislation.

The Quality Assurance Report under the Public Spending Code was published and submitted to the National Oversight and Audit Commission.

Published the councils first Gender Pay Gap Report

Continuously reviewed and updated the corporate governance section of the Council’s website.

Continued implementation of the Corporate Procurement Plan 2021 – 2023, developed an action plan for embedding Green Procurement within the organisation, developed a Suppliers Database open to all interested suppliers to engage with, and held Supplier briefing sessions on procurement in SDCC.

**Objective 4: Build public trust through the delivery of effective communications and citizen engagement.**

Reach across South Dublin County Council’s social media channels was approximately 10 million post views with engagement with the Council’s social media posts totalling over 677,724 up from 480,000 in 2021.

A summer and winter edition of the Citizen’s Newsletter was published, and the Chief Executive’s Report was produced each month and distributed online to citizens.

Webpages on the Council’s website www.sdcc.ie were viewed over 2,645,896 times in 2022.

13,429 responses were received regarding public consultations, up over 4,000 on 2021

Twelve community-led projects were selected by the public to be funded in the Rathfarnham-Templeogue Electoral Areas through the €300k Have Your Say participatory budgeting initiative.

Carried out a successful Seachtain na Gaeilge programme of events throughout March.

The Mayor’s Initiative was held in May with Volunteer Awards held for those who volunteered during the pandemic.

**Objective 5: Develop organisational capacity to actively support the delivery of the Corporate Plan objectives and the local government reform programme.**

Developed the model for strategic workforce planning through engagement and analysis across the organisation and commenced work on a new People Strategy and Learning and Development Strategy informed by the workforce planning process.

The Council’s Innovation Strategy 2022 – 2024 was launched and a series of internal events were held for Innovation Week to promote, encourage and support innovation within the Council.

The organisation’s Policy for Remote Working was finalised and a digital application and approval process was developed as a Build to Share system for use across the sector. The staff application process for remote working was launched and is operating effectively.

Continued the Council’s Digital Health Platform for staff and elected members to better support mental and physical wellbeing, organised regular health and wellbeing seminars and provided additional support through the Staff Welfare Officer and Employee Assistance Programme.

A total of 237 learning and development courses were completed in 2022 in both skills development and Health and Safety statutory training. Safeguarding of Children and Young People awareness training was rolled out organisation wide for over 1300 staff. 54 staff were supported through the Scheme of Assistance to undertake further academic learning specific to their role. Mentoring and Graduate Development programmes were rolled out across the organisation.

59 recruitment competitions were carried out resulting in 1778 applications and 641 people being interviewed, leading to 112 new staff being recruited for onboarding and promotion of 79 staff internally.

440 Health and Safety site inspections were completed across all workplace locations and a very engaging Safety & Wellbeing Seminar was held in the Civic Theatre for all staff.

A remote monitoring of Ring Buoys system was installed and operational across all waterways in the county through the use of innovative technoilogy developed through collaboration with SME’s under the Smart Dublin initiative.

**Objective 6: Advance the Council’s use of information and communication technology (ICT) through secure, modern, and intelligent initiatives enabling better experiences and outcomes in service delivery**

Continued to support the organisations blended working process through the provision of IT hardware and technology services.

Enhanced the Councils cyber security measures through monitoring security threats, testing cyber security incident response and updating Business Continuity Plans.

Enhanced the monthly dashboard for performance monitoring and reporting and made available to the public via the Councils website.

Supported project delivery throughout the organisation through the provision of cloud technologies and other online tools and facilities.

**Objective 7: Provide robust financial management and risk management systems**

Improved the collection of the council’s principal debtor streams,

Increase the Revenue generation from the Rateable revision process

Reviewed and updated the risk register throughout the organisation.

Continued to monitor and internally promote the Capital Project Monitoring System which tracks the progress of projects to provide reliable and up to date information which facilitates better coordination and more efficient management for the delivery of the projects.

Progressed the Fixed asset reconciliation process

Ensured that suppliers payments were processed as efficiently as possible

Prepared the annual accounts for audit in line with the Local Authority Accounting in Ireland Code of

Practice and Accounting Regulations.

The Annual Budget for 2022 was actively monitored and controlled with quarterly reports issued to

Council and to the Department of Housing, Local Government and Heritage.

The 3–year capital programme incorporating projects of €1.1bn was produced for 2023–2025.

Consulted with the public on the local property tax variation procedure and brought proposals to elected members for approval.

Upgraded the Councils Accounting System to Milestone 7

The Council adopted a 2023 Revenue budget of €306m.

The 2021 Annual Financial Statement was prepared and audit report submitted to Council and audit committee.

# APPENDICES

## **Appendix 1.1: Financial statements**

Statement of Financial Position (balance sheet) at 31st December 2022 to be provided after publication on March 31st 2023.

## **Appendix 1.2 Entertainment and Associated Expenses**

Entertainment expenses will be provided once published.

## **Appendix 2.1: Current Elected Members**

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## **Appendix 2.2 Payments made to Councillors in 2022**

Representational Payments Total €783,525.27

* Area Committee Allowance €88,792.79
* Monthly Payments €123,370.79
* Vouched Expenses €18,667.01
* Strategic Policy Committee Chairperson’s Allowance Total €26,838.66
* Mayor’s Allowance €22,482.46
* Deputy Mayor’s Allowance €4,494.19
* Training €11,030.86
* Conferences €0
* Other Payments €0

Total of Expenses paid to members in respect of attendance at meetings of the County Council and its Committees €1,061,839.25

## **Appendix 2.3 Council Membership of Committees and Other Bodies**

### Area Committee Chairs

* Clondalkin, Newcastle, Rathcoole, Saggart and Brittas Area Committee. - Chair:  Councillor William Joseph Carey
* Lucan / Palmerstown / North Clondalkin Area Committee - Chair: Councillor Ed O'Brien
* Rathfarnham / Templeogue / Firhouse /Bohernabreena Area Committee - Chair: Councillor Lyn Hagin Meade
* Tallaght Area Committee - Chair: Councillor Mick Duff

### Audit Committee

The composition of the Audit Committee in 2022 was as follows:

* Eilis Quinlan, (Chair) Quinlan & Co Chartered Accountants
* Ann Horan, Non-Executive Director of the Food Safety Authority of Ireland
* George Kennington, Partner Audit, Crowe Ireland
* Martin Nolan, Director of Compliance and Professional Standards, Relate Software.
* Councillor David McManus
* Councillor Guss O’Connell
* Councillor Teresa Costello

### Membership of the Joint Policing Committee 2022

|  |  |  |
| --- | --- | --- |
| Mayor Emma Murphy | Mayor, SDCC |  |
| vacant | Elected Member | Cllr. Peter Kavanagh resigned. |
| Cllr. Carly Bailey | Elected Member |  |
| Cllr. Yvonne Collins | Elected Member |  |
| Cllr. Mick Duff | Elected Member |  |
| Cllr. Louise Dunne | Elected Member |  |
| Cllr. Cathal King | Elected Member |  |
| Cllr. Lynn McCrave | Elected Member | Chair |
| Cllr. Derren **Ó Brádaigh** | Elected Member |  |
| Cllr Eoin Ó Broin | Elected Member |  |
| Cllr Deirdre O’Donovan | Elected Member |  |
| Cllr Shirley O’Hara | Elected Member |  |
| Cllr. Liona O’Toole | Elected Member |  |
| Cllr Baby Pereppadan | Elected Member |  |
| Cllr Shane Moynihan | Elected Member | Vice Chair |
| Sean Crowe TD | Oireachtas Member |  |
| Emer Higgins TD | Oireachtas Member |  |
| John Lahart, TD | Oireachtas Member |  |
| Mark Ward TD | Oireachtas Member |  |
| Inspector James Phibbs Garda Síochána - Rathfarnham | An Garda Siochana |  |
| Chief Superintendent Finbarr Murphy - Blanchardstown | An Garda Siochana |  |
| Chief Superintendent Peter Duff – DMR South – Crumlin DMR Divisional Officer | An Garda Siochana |  |
| Superintendent Ian Lackey  DMR South – Crumlin Divisional Office | An Garda Siochana |  |
| Gemma Carton, Garda Diversion | An Garda Siochana |  |
| Trevor Bissett, Clondalkin D&ATF | Community |  |
| Grace Hill, Tallaght D&ATF | Community |  |
| Colm Ward | Director, SDCC |  |
| Emer Meighan | PPN |  |
| John Conroy | PPN |  |
| Rita Harte | PPN |  |
| Sue Dorgan | PPN |  |
| Enda Creegan, PPN | PPN |  |
| Noreen Byrne, North Clondalkin Local Policing Forum and Community Safety Forum. | Community |  |

### Local Community Development Committee

There are 19 members of the South Dublin Local Community Development Committee.

The 2022 membership included:

|  |  |
| --- | --- |
| Jennifer Moroney Ward | Chief Officer, SDCC |
| Colm Ward | Director of Services, SDCC |
| Prof. Mary Corcoran | Chair |
| Tricia Nolan | Vice Chair Public Participation Network Community Pillar |
| Cllr. Kieran Mahon | Councillor |
| Cllr.  David McManus | Councillor |
| Cllr. Alan Hayes | Councillor |
| Larry O’Neill | South Dublin County Partnership |
| Margaret McQuillan | Health Service Executive |
| Valerie Hogg | Adult Education Officer, Dublin and Dún Laoghaire Education and Training Board |
| Thomas Rooney | Local Enterprise Office |
| Andy Leeson | Youth Sector |
| Dr. Noel McCarthy | Community Representative |
| Dr. Phil Mulvaney | Community Representative |
| Justin Byrne | Public Participation Network Environment Pillar |
| Vacancy | Public Participation Network Social Inclusion Pillar |
| Noreen Byrne | Public Participation Network |
| Tony Fegan | Community -Arts |
| Enda Creegan | Public Participation Network |

## **Appendix 3: Training & Conferences attended by Councillors in 2022**

**Name Location Date**

AILG Annual Conference Donegal 23rd - 24th March

AILG Module 1 Cork 19th February

AILG Module 2 Monaghan 14th May

AILG Module 3 Roscommon 16th June

LAMA Spring Training Kilkenny 11th - 12th April

IPI Annual Conference Kilkenny 7th - 8th April

## **Appendix 4: South Dublin County Council Equality and Human Rights Framework**

South Dublin County Council developed an Equality and Human Rights Framework during 2022. This fulfils the Council’s commitment under the Corporate Plan and the legal requirement under Section 42 (Public Sector Equality and Human Rights Duty), of the Irish Human Rights and Equality Act 2014. The ‘Duty’ sets out the responsibilities for all public bodies in Ireland to promote equality, prevent discrimination and protect the human rights of their employees, customers, service users and everyone affected by their policies and plans.

The Council’s cross departmental Equality and Human Rights Working Group guide, support and monitor the implementation the Public Sector Equality and Human Rights Duty. Public Sector Duty information pages are available on both the Staff intranet and [www.sdcc.ie](http://www.sdcc.ie)

The first annual staff event under the Framework took place on Friday, 9 December 2022. This event celebrated UN Human Rights Day and provided an opportunity to brief staff on SDCC’s various actions to address human rights and equality both for staff and the communities we serve. Staff were provided with presentations from Lorna Maxwell - Director of Corporate Performance and Change Management, Bernie Bradley – member of the IHREC Public Sector Duty team, Dr Michael Seifu – member of a variety of fora attached to SDCC including the County Housing and Disability Steering Group and Validation Group for the Framework, and Cristina Hurson, from the Council’s Equality and Human Rights Working Group. After the event Mayor Emma Murphy officially launched the Equality and Human Rights Framework. Information stands were displayed by IHREC, SDCC LGBTQ+ Staff Network, Community Services and Human Resources.

**The following actions taken throughout 2022 are examples of how SDCC are implementing the Public Sector Duty across the Council:**

* **Dignity in the workplace:** SDCC HR mounted a successful Dignity in the workplace campaign, which included wellbeing webinars on a variety of topics and the production of a suite of three infographics listing 30 “Tips of Dignity and Respect”.
* **South Dublin Women’s Caucus:** SDCC Corporate Services provides ongoing support for the SD Women’s Caucus. The Caucus have developed a work plan, that includes a training plan and will host an event to mark International Women’s Day on Wednesday, 8 March 2023.
* **Women in Politics campaign:** As part of the Women in Politics campaign, research was carried out with women who ran in the 2019 elections to inform the next stage in the project.
* **LGBTQI+:** The Transgender Pride Flag was flown at County Hall and Civic Offices Clondalkin on 20 November 2022 to mark International Transgender Day of Remembrance and for one month from 31 March in recognition of International Transgender Day of Visibility. SDCC participated in Pride during June 2022, including flying the Pride flag at County Hall and Civic Offices Clondalkin. A permanent rainbow pedestrian crossing was installed at Moyle Park in Clondalkin Village.
* **Towards a JAM Card© friendly County:** SDCC is a JAM Card© friendly local authority. The **JAM Card©** allows people with a communication barrier tell others they need ‘Just A Minute’ discreetly and easily. we committed to becoming a JAM Card© friendly local authority to send out a clear message of inclusion, access and quality customer service. To date, the following SDCC facilities have become JAM Card© friendly: County Hall, Civic Offices Clondalkin, South Dublin Libraries, Rua Red, Civic Theatre, Clondalkin Leisure Centre, Tallaght Leisure Centre and Round Tower Clondalkin.
* **National Accessibility Week** is an important annual opportunity for local authorities to encourage everyone to focus on issues of accessibility for disabled people. Councils, businesses and community groups across the country use the Week to highlight the accessibility of their facilities and services; and to encourage wider society to also be more inclusive of the varied access needs of disabled people. South Dublin County Council promotes accessibility in various ways throughout the Week. Each year the Week takes place around the 3rd December which is International Day of Disabled Persons. In 2022 an online accessibility awareness campaign was mounted across SDCC’s social media channels.
* **Make Way Day** is a National Public Awareness Campaign to highlight the issues disabled people face getting around their local communities, particularly with regard to pedestrian access. This initiative was created by, and is managed nationally by, Disability Federation Ireland (DFI). SDCC participates in this campaign each year.
* **SDCC sharing our experience of universal design and accessibility:** In MarchSDCC Disability Liaison, Access and Equality Officer made the keynote address at the Centre for Excellence in Universal Design (CEUD) / National Standards Authority of Ireland (NSAI) webinar to launch the new European standard for Accessibility and usability of the built environment. The title of her address was 'Universal design: the foundation of vibrant, sustainable communities. In October she presented on the accessibility of public services and buildings and showcased examples from SDCC at the National Disability Authority's annual conference in Croke Park.
* **Literacy friendly local authority:** Over 40 Council documents were plain English and equality proofed including: text for various webpages, Senior Management Team Plan 2023, various housing related documents and resources, Dignity at Work infographics, policies, Nature on our Doorsteps, Gender Pay Gap report and the South Dublin Today and South Circular newsletters.
* **SDCC sharing experience of Workplace Diversity, Equality and Inclusion (DEI):** In May 2022 SDCC provided a case study on workplace diversity, equality and inclusion for inclusion in the Risk Guide on Diversity and Equality produced by IPB Insurance.

## **Appendix 5 Energy Efficiency Report**

The Energy Efficiency Report for 2022 will be included once the report has been finalised by Codema who collate the information on behalf of all Dublin local authorities.

## **Appendix 6 Protected Disclosures**

Section 22 of the Protected Disclosures Act 2014 requires the publication of an annual report relative to Protected Disclosures received.

Pursuant to this requirement, South Dublin County Council hereby confirms that no reports were received in 2022.

## **Appendix 7: Local Performance Indicators 2022**

|  |  |
| --- | --- |
| **Corporate Performance and Change Management** |  |
| **Statistic Name** | **2022 Totals** |
| Number of Customer Queries closed within deadline | 53561 |
| Number of Members Reps closed within deadline | 4337 |
| Number of Freedom of Information/Data Access Requests responded to | 269 |
| Number of Citizens who actively engaged in Council consultations (incl. consultation portal, citizen surveys and PB votes) | 13429 |
| Telephone calls answered | 199626 |
| Social Media Engagement | 677724 |
| Web pages opened | 2645896 |
| Social media followers | 149044 |
| People on the electoral register | 193279 |
| Staff Learning and development courses | 237 |
| Total IT expenditure | 6091908.63 |
| Procurement number of contracts over €25,000 awardedawarded | 161 |
|  |  |
|  |  |
| **Economic, Enterprise and Tourism Development** |  |
| **Statistic Name** | **2022 Totals** |
| LEO - jobs supported | 43 |
| Business support grants spend | 286889.12 |
| Grange Castle jobs sustained | 5328 |
| Library - visitors actual | 679391 |
| Library - items borrowed | 881876 |
| LEO mentoring participants | 604 |
| Trading online voucher applications approved | 107 |
| Active library members | 44529.66667 |
| Spend on new library stock | 635880.99 |
| Number of Festival and tourism events supported | 7 |
| Visitors to round tower heritage centre | 129998 |
| Visitors to arts centres | 261868 |
| Number of arts grants paid | 201 |
| Value of arts grants paid | 1006081 |
|  |  |
|  |  |
| **Environment, Water & Climate Change** |  |
| **Statistic Name** | **2022 Totals** |
| Grass cut - Hectares | 7008 |
| Trees pruned | 8165 |
| Trees planted | 4557 |
| Plastic bottles saved through use of drinking water from fountains | 86798 |
| Biodiverse Meadowland maintained (hectares) | 151 |
| Climate Action Initiatives under Climate Action Plan | 1566 |
| Local Authority Energy Savings | 39.5 |
| Number of environmental/climate action awareness sessions | 203 |
| New recreational facilities (e.g. playspaces, teenspaces, pitches etc.) | 6 |
| Pollution Cases that were the subject of a complaint | 3709 |
| Pollution Cases closed | 2604 |
| Provision of walking and cycling routes in parks/open spaces (KM) | 156610 |
|  |  |
|  |  |
| **Finance** |  |
| **Statistic Name** | **2022 Totals** |
| Value of rate collection | 132115097.6 |
| % of rate collection | 94 |
| Value of social housing rent collection | 28346026.1 |
| % of social housing rent collection | 103.6666667 |
| Value of loans collection | 4531959.06 |
| % of loans collection | 101.75 |
| Spend per capita – services | 990.17 |
| Spend per capita – infrastructure | 567.66 |
| Value of payroll | 80176836.54 |
| Value of creditor payments made | 284380989.7 |
| Number of creditor payments made | 65307 |
|  |  |
|  |  |
| **Housing, Social and Community Development** |  |
| **Statistic Name** | **2022 Totals** |
| Total housing needs assessed | 6972 |
| Allocations - New Tenancies | 398 |
| Visitors to leisure facilities | 546570 |
| PRTB Inspections | 2197 |
| Homeless exits / preventions | 364 |
| Expenditure on planned Maintenance | 3766346.29 |
| Number of dwellings in LA ownership | 9737 |
| No. of LA Houses vacant | 114.4166667 |
| % of LA Houses vacant | 1.165833333 |
| Social and affordable homes under construction | 353 |
| HAP/ RAS tenancies | 5082 |
| Number of community grants paid | 245 |
| Participants in council led sports and community initiatives | 133342 |
| Number of homeless households | 496 |
| Relet times - weeks | 26.61833333 |
| Maintenance requests received | 17081 |
| Maintenance requests completed | 9402 |
| Number of homes completed under the Energy Efficiency Retrofit Programme | 43 |
|  |  |
|  |  |
|  |  |
| **Land Use, Planning and Transportation** |  |
| **Statistic Name** | **2022 Totals** |
| Enforcement files closed | 323 |
| Building control inspections (number of units inspected) | 305 |
| No of public lights repaired | 5825 |
| Traffic lights repaired | 1031 |
| Public Lighting LED Programme | 1352 |
| New and upgraded footpaths m2 | 71500 |
| New and upgraded cycle lanes – linear mts | 25540 |
| Village and district enhancement expenditure | 1981724.24 |
| Private homes approved | 2591 |
| Private homes commenced | 2554 |
| Planning applications received | 949 |
| % planning applications granted | 65.33333333 |
| Pre planning meetings held within 8 weeks | 91 |

## **Appendix 8 Senior Management Team**

* Chief Executive Daniel McLoughlin
* Director of Corporate Performance and Change Management Lorna Maxwell
* Director of Economic, Enterprise and Tourism Development Jason Frehill
* Director of Environment, Water and Climate Change Teresa Walsh
* Director of Housing, Social and Community Development Colm Ward
* Director of Land Use, Planning and Transportation Mick Mulhern
* Head of Finance Ronan Fitzgerald
* Head of Information Systems Tommy Kavanagh
* County Architect Eddie Conroy
* Law Agent Sean O’Shea