

## September Council Management Report

### Update On Annual Service Plan

This report includes the strategy updates for the month of Sept 2016

### Housing, Social & Community Development

#### Objective 1 : Put in place a three year programme to supply social housing in the context of the Social Housing Strategy 2020

Council has continued to work with the Department in progressing the housing projects to tender stage. Focus on delivery on 205 Rapid Delivery Units during 2017 as outlined in report to September 2016 Council Meeting. Meetings with Department continue on progression of 85 Rapid Build units at St Aidans as passed at September meeting. Sites identified- St Aidans Old Bawn Mill site, St Marks Ave, St Cuthberts, and Oldcastle. Stage 3 approval received for St Marks Green, Mayfield Clondalkin and MacUilliam. The Grange Integrated housing proposal being finalised. PPP for 100 Units as part of bundle of 500 units being progressed at this location also. 1,187 active accounts on HAP at 26th September 2016. 2016 CAS Call with ring fenced funding for congregated settings and second one for Homeless, elderly and vulnerable. 15 Applications received providing 18 Units and approved at September Council meeting. 415 on Homeless Register at end of September 2016 (198 families and 215 single males/females). 691 presentations during September 2016 (528 repeats). 16 Homeless Allocations made during May. Housing Needs Assessment is underway and completed return submitted by 14/10/16. All those on housing list at 21/9/2015 being assessed.

#### Objective 2: Take a leadership role in social inclusion and interagency co-operation

The Healthy County Strategy Group is promoting Physical activity and leading actions from the National Physical Activity Plan on an interagency basis. Quit Campaign for Women run successfully with 12 completing the course and 7 ceasing smoking. 2nd course has started. Sponsored by the Healthy County committee and is facilitated at Fettercairn Community Centre. Decision on accreditation as Healthy County awaited.

#### Objective 3: Promote health, wellbeing, recreation and activity to improve quality of life

Health and Wellbeing Week 2016 launched by the Mayor in the presence of Minister Katherine Zappone on Monday 12th September 2016 at Tallaght Stadium. There was a very successful week of free events with closing ceremony at Corkagh Park on Sunday 18th September 2016 with a family activity day. All events were very well attended. The installation of Smoke Alarms and Carbon Monoxide Alarms and Fire Blankets is underway in Traveller sites is almost complete. The installation of anti-snap locks doors and patios for old aged and vulnerable will be completed by year end. Anticipate that approx. 500 units will be installed. New HSE Obesity Plan launched 21st September 2016. A Healthy Weight for Ireland Obesity Policy & Action Plan 2016-2025. <http://health.gov.ie/wp-content/uploads/2016/09/A-Healthy-Weight-for-Ireland-Obesity-Policy-and-Action-Plan-2016-2025.pdf>

#### Objective 4: Facilitate community leadership and development through community engagement and empowerment

The event of announcing the 2016 Community Initiative Fund of the successful 18 applicants was held on 28th September 2016. SPORTIVATE 2016 completed with 5 participants receiving full awards. The 2016 Programme to start in next couple of weeks. Tidy Towns Programme that will be further examined and staff will work with to assess and assist the group's capacities. New PPN Member Directory Launched and Training Programme announced. Also new South Dublin County Community Voice Online Facebook Forum. Carmichael House selected to deliver "Good Governance" training to management committees and staff of community centres. The 3 modules were delivered to 12 groups. Feedback from participants was positive and the handouts and supports will be very beneficial. Another will be circulated next week to see if there is sufficient interest to deliver further session. A review of the 'Good Governance' training that was delivered to interested community groups in September has identified the need to develop an additional "suite of housekeeping tools" to assist and protect community centre management committees, staff and volunteers. 9 Tidy Town Groups Active/existing as of start of the year (Clondalkin, Lucan, Newcastle, Palmerstown,

Templeogue, Woodstown, North Clondalkin, Griffeen and Oldbawn). 2 new groups identified and capacity building work has commenced -Ballyboden District (a culmination of a number of local residents associations) and Brittas Village. All the Tidy Town Groups improved on their results in this year's SuperValu National Tidy Towns Competition announced 26th September 2016. SDCC Endeavour Awards scheduled for The Red Cow Hotel on 3rd December 2016. The initiative now advertised with a closing date of 14th October 2016.

## Economic, Enterprise and Tourism Development

### Objective 1: Maintain a supportive business environment with job creation and retention at its heart

LEO autumn training schedule started September, including additional training provided under the Business Support Fund. Evaluation and Approvals Committee Meeting was held on 27th September 2016, approving 6 projects, creating 9 new jobs, with grant amounts of €104,000 approved. The next meeting is scheduled for November 22nd, 2016. The Business Support Funds scheme is being promoted on the LEO Website, Council website, through social media and through SD Chamber. Shop Fronts: 16 applications received and Letters of Offers issued. 8 applicants submitted quotations, 4 of these have confirmed completion of works & are awaiting inspections. 820 BSG applications received to date in 2016.

### Objective 2: Work with enterprise support agencies to increase foreign direct investment in South Dublin County

GC Castle marketing material is all up to date – new brochure, video etc Meetings with local residents occurred during September to be proactive in maintaining good relationship. Client meetings occur regularly in context of current levels of construction activity. Interxion, Microsoft, Edgeconnex, Grifols and Pfizer all at various stages of construction / expansion. Eirgrid – 220kv station granted planning permission by An Bord Pleanála – 27/06/16 now subject of JR. R120 CPO confirmed 23rd December 2015, CPO made on 9/2/16-notices have been served Expression of interest for office development published – closing June 30 2016. Expression of Interest being examined Periodic meeting are held with IDA regarding the potential for new clients Enterprise Strategy being drafted in conjunction with other Dublin Authorities

### Objective 3: Manage the assets of South Dublin County Council in a way that supports economic development

- There are a number of projects identified to improve significant infrastructure within older industrial estates. These projects have been identified in consultation with businesses. Projects are at JFK Drive (Complete), Old Belgard Road (Ongoing), Cloverhill Industrial Estate (Approved), Whitestown (Being developed), Merrywell (Approved) & Ballymount Road Lower (Ongoing) and are in different stage of development.

### Objective 4: Maximise the contribution of arts, libraries, heritage and the Irish language to quality of life and our tourism experience

Childrens Book Festival Another year of this exciting festival with over 35 events scheduled by Libraries throughout the county. Brochure available. Red Line Book Festival 12th -16th October This year the RLBF provides 39 events across 12 venues throughout the county. High lights include Theatrical evening in Rathfarnham Castle (12/9) TedX Tallaght (12/9), The Count, Countess and Tommy (a musical show) in the Civic Theatre (14/9) Readers Day (15/9), Roz Purcell will also speak about her book "Natural Born Feeder" (15/9) and RTE Radio 1 Sunday Miscellany (16/9). Especially for the children - Chocolate Warehouse visit(13/9) and The Gruffalo Fun day in Rua Red (15/9) Winning Blogs. The Libraries won 1st prize for the YAPS blog and 3rd prize for Ballyroan Reads blog at the Littlewoods Art and Culture Blogs on 15th September 2016. Well done to the staff in Ballyroan Library! Events Noise Careers The Art Portfolio event Sat Oct 1st and Monday 10th Oct How Do Artists Pay the Bills! Monday 17th Oct. In Context 4 - IN OUR TIME artists briefing day 19th Oct, Rua Red. Music Generation Procurement has started for Music Education tutors to meet demand indicated for 2017 programmes. Projects Arts Council's Invitation to Collaborate – Early Years Commission Initial planning meetings are being held with partners to progress the project. Arts Council's Invitation to Collaborate – Cultural Diversity Programme Planning meeting to be held to devise timeline and various briefing documents. Arts Council confirmed support for the introduction of Early Years Initiative and Cultural Diversity Initiative in South Dublin County through the Invitation to Collaborate Scheme. SDCC leads the collaboration with Dublin local authorities in the former and collaborates with counties Mayo and Donegal for the latter initiative.

## Objective 5: Put in place a tourism strategy focussed on new product and brand development

Round Tower: • Contractor for construction appointed May 2016 and construction commenced. • Concept design to be approved by Oct 3rd and Detailed Design by mid Nov to ensure installation by end Q1 2017 – project on schedule at present. • Stage 2 tender for café, retail and related services –unsuccessful. Bidder notified. Consultant engaged to commence develop business case, source operators and advise on selection. Process commences on Sept 30th. • Corkagh Park Feasibility Plan – final report and implementation plan due mid Oct. Dublin Mountains flagship : New MOU/SLA signed with Coillte to facilitate project moving to planning stage Procurement for planning stages ongoing, closing date 10th Oct. Failte Capital Fund reopened: Application submitted, decision likely Nov. SDCC, DLR & DMP progressing Dublin Mtns Prehistoric Discovery Trail – tender issued. Licence granted for archaeological excavation at Hell Fire. Liffey Blueway: Tender clarification meetings ongoing between Fingal and SDCC, decision on appointment or potential re-tendering week commencing Oct 3rd. Marketing: Contract: Stage 1 – Research & Consultation (incl Logo and tagline) approved following EETD SPC Sept 14th Draft Stage 2 Marketing Strategy presented to SPC Sept 14 – budgets for marketing to be finalized to enable marketing campaigns in 2017 Tourism website being built and planned launch of website, tourism video, logo in Jan 2017 in lead up to Gael Force Dublin Weekend.(Report to EETD Sept SPC HI 2) Events/festivals for 2016/17 to be developed – Gael Force Dublin 2017 and Red Line Festival 2016. Gael Force Dublin Festival presented to SPC Sept 14. Site meetings occurred Sept 22ND to finalise routes Gael Force Dublin Feb 18TH event. Meeting required to finalise Corkagh. Action plan agreed with Gael Force, SDCC and SD Chamber – agreement of marketing plan required week beg Oct 3rd, meeting with Failte Ireland required. Proposals from other activity events operators under consideration. Event company appointed to facilitate expansion of Red Line Festival. Red Line Programme finalised. Red Line Festival 2016 – opens Oct 12th – 16th – bookings up on previous years due to marketing activities and new programme.

## Corporate Performance and Change Management

### Objective 1: Support local democracy including the policy making and representation role of our Elected Members

Council Meetings serviced: Organisation Procedures and Finance Committee meeting held on Thursday 22nd September; Corporate Policy Group meeting on 19th September. Agenda included discussion on the LPT variation and budget strategy; Council Meeting held on 26th September with a presentation on the National Children's Hospital, the LPT variation was agreed and the Action Plan for Housing and Homelessness was presented. Work on 2017 Register of Electors is underway and we are monitoring progress on national e-voters system in preparation for national roll-out. A visiting delegation was confirmed from Noord Holland on 13th Oct 2016 and a Rathcoole Twinning Event with L' ecole Valentine was confirmed for May 2017.

### Objective 2: Provide robust financial management, risk management, audit and corporate governance systems

The Audit Committee meeting planned for September 13th was deferred and took place on 29th September to receive a presentation by the Local Government Auditor on her report on the audit of the Annual Financial Statement for 2015. The Chair of the Audit Committee will present the Committee's report on their consideration of the Audit to the October Council meeting. Implementation of the Audit plan is on-going. Lean Six Sigma: First yellow belt training course complete with 16 staff trained. Second training course for 16 staff has been arranged for October. First presentation of potential yellow belt projects (8 in total) to will be presented to the inaugural meeting of the Steering Group in late Oct/early Nov. Procurement: A new Procurement Officer has been appointed and work initiated for the preparation of procurement pipelines for 2017. Implementation of the Procurement Plan is ongoing. A Data Retention Policy is in development. Review of local indicators for corrections year to date has been completed and report issued. Finance: The quarter two accounts were discussed in detail at the September OP&F meeting and presented to Council at its September Monthly meeting. The Councils budget for 2017 is currently being prepared. Risk Management: The bi-annual review of the Councils Risk Register has been completed.

### Objective 3: Exploit advances in information and communications technology (ICT) to become more efficient and to improve services for local people

Make sure our ICT infrastructure and support services are up to date: • Enterprise Backup health check carried out and recommendations applied • Hardware upgrade delivered and deployed - monitors & laptops • Networked

Attached Storage solution procured and delivered enabling project to move archived files to live environment to commence • Microsoft Exchange upgraded to latest service pack • Sharefile being used quite extensively • VMWare Cover Extended • Awaiting outcome of OGP firewall tender to advance replacement of Council's firewall infrastructure • Disaster Recovery /Business Continuity project kicked off and workshops organised. Expand our online services for the public where possible: • Internal workshops held in respect of economic portal - Planning & ICT Staff. GIS workshop 28th Sept. Design a corporate retention and knowledge management system for capturing, developing, sharing, and effectively using knowledge to achieve organisational objectives: • Project to deploy SDCC Open Data Portal kicked off. Exploit ICT both to reduce costs and to improve efficiency in the areas of data management, transactions, shared services and business process services: • Upgrade of Agresso Financial Management System--work to begin in Oct. with an estimated completion date next Sept. 2017. • Enhancement of Scheduler system (Hedges) being worked on. • On-line facility now in place for the Community Endeavour Awards. • Survey work for the upgrade of the Libraries branch network public WiFi commenced. Both Libraries and Villages public WiFi will operate using a corporate "best of breed" standard infrastructure already deployed throughout the villages. • SmartDublin sponsored CityMart Workshop taking place to advance regional projects. Expand the use of Geographical Information Systems (GIS) technologies for collecting and managing spatial data: • Data capture on-going for both Vacant Sites and Invasive Species.

#### Objective 4: Develop and maintain appropriate communication channels that enable proactive citizen engagement

Meeting of the Communications Network held in September included consideration of the redesign of the Council Website, the development work done to date on the Council intranet site, preparation of the Staff and Citizen newsletters and the annual Staff Awards. Website Redesign workshops took place in September with the web designers and departmental co-ordinators. Public Consultations live in September included Part 8's on a housing infill proposal and new library in Castletymon as well as the Draft Strategy on Climate Change by the Dublin local authorities and the Draft Speed Limit Bye-Laws 2016.

#### Objective 5: Support staff and organisational development and performance through the implementation of best practice in Human Resource Management

Recruitment: Ongoing delivery of recruitment, selection and induction programme for new staff members. Competitions were advertised for Executive Accountant, Assistant Foreman of Works, Bricklayer, Carpenter, Ganger, Fitter Mechanic, Library Assistant, Senior Staff Officer and Facilities Manager. Ongoing transition to HR, Payroll and Superannuation Shared Service Programme ongoing though switchover date for Superannuation element put back to Q1/Q2 2017. Workforce Planning: Quarter Three meetings underway across departments, senior management team and trade unions underway. Training Plan: Implementation ongoing with courses including Grade 7 Management Development Programme, a range of Health and Safety courses, Time Management, Communication Skills underway in September.

### Land Use Planning & Transportation

#### Objective 1: Implement an Annual Road Works Programme of maintenance and improvements

The annual road works programme is approaching completion. Approximately 1400 LED lights have been installed in the southern half of the County so far this year and a further 1300 units are underway in the Lucan / Palmerstown / Clondalkin Area – these will be installed over the winter months.

#### Objective 2: Maintain a professional planning and development management structure and processes

The Planning Department is also progressing work on assessing lands /sites for the Vacant Site levy which will come into effect in January 2017. Discussions are also on going with various landowners/housing developers regarding the recent Local Infrastructure Housing Activation fund (LIHAF). Proposals to access the fund have to be submitted to the Department in Mid October. It is anticipated that submissions will be made to access the fund for infrastructure development to service Residential development in Adamstown SDZ, The Grange Mixed tenure Scheme, Clonburris SDZ and Oldcourt/ Ballycullen LAP.

#### Objective 3: Promote all modes of transport including walking and cycling to improve the movement of people within and beyond the county

Works have been completed on a section of the Tallaght to Ballyboden Cycle Scheme at the junction of Knocklyon Road and Idrone at Superville. Works are Continuing on Willsbrook Phase 3 Junction Improvement in Lucan. Work has also commenced on upgrading the Pedestrian Crossing on the N81 at the Avonmore Road junction. Construction work is approaching completion on the new junction of Ballymount Road Lower and Ballymount Avenue in Ballymount Industrial Estate. Works have also commenced on the Grange Road Plaza at St Endas as part of the 1916 Commemoration Projects.

#### Objective 4 : Invest in Sustainable Communities and Quality of Life Initiatives

The Statutory Public Consultation process on the proposed new 30kph residential speed limit has commenced and submissions have been invited from the Public by the end of October. The Bew Bye-laws, once adopted, will see speed limits in all housing developments reduced from 50kph to 30kph. At this stage it is anticipated that a report on the Public Consultation process will be brought to the Area Committees in November/December and a final decision made by Full Council in January 2017. Works are nearly complete to the Rathfarnham Gateway Project at the northern end of Rathfarnham village. Tender Documents are being prepared for village enhancement works at the Texaco Garage / Newcastle Lyons roundabout in Newcastle and Mill Road in Saggart Village. A Joint Road Safety Awareness campaign was recently undertaken with Mayo County Council in conjunction with the All Ireland Final and the Road Safety Officer is also in the process of procuring a Road Safety Video promoting safe use of Pedestrian Crossings.

### Environment, Water & Climate Change

#### Objective 1: Improve the appearance of our county in the interest of economic development

Litter Management Plan: 2016 LM Action Plan has been agreed and Q3 Action Plan updates are currently being presented to each Area Committee. Actions include an increased visibility of the Litter Warden Service and more targeted and coordinated patrols in villages, towns and at known litter /dumping locations. Enforcement and Licensing: Programmable Audio Messaging Devices currently being installed at 8 locations across the County to deter litter/illegal dumping, dog fouling and graffiti. N81 Improvement Scheme: Part VIII plans have been prepared for pre-consultation presentation to the Tallaght, Rathfarnham Templeogue -Terenure ACs during October. Roundabout Sponsorship: Designs have been prepared for 2 roundabouts in Ballymount Industrial Estate at present for which sponsorship agreements with Noyeks are committed. Consultation with RA's re design being finalised for roundabout at Orwell/Wellington Lane. Design for roundabout on ORR sponsored by Roadstone Ltd has been approved. The upgrading of Scholarstown/ Templeogue roundabout has been completed. Tree Maintenance Programme: 2016 Tree Maintenance Programme is ongoing. Two tree crews are in operation with works ongoing at Orwell Park and Cappaghmore estate. A request for tender for supply and planting of 300 trees during or before November has been prepared and is will be advertised in the coming days. Road-sweeping Contract: Expressions of Interest for new road sweeping contract closed on Sept 22nd. Six submissions were received and are currently being assessed. Derelict Sites: 14 Sites on Derelict Sites Register, with 3 derelict sites being acquired compulsorily & 1 by agreement. It is expected that additional acquisitions will take place.

#### Objective 2: Incorporate environmental sustainability in all policy-making and implementation programmes

Flood Alleviation Schemes: Ballycullen Flood Alleviation Scheme tender documents complete and published in late September. Proposed date for completion of tender process is October with construction hoped to start in November. A meeting was held with residents, councillors and KUFC on 20/09/16. The brief for Poddle scheme has been finalised and agreed with DCC and the OPW. Tender documents for the appointment of Consultants are currently being progressed. OPW to make a presentation on the Draft Flood Plans to Councillors in the October meeting. Public consultation on the Draft Plans commenced on Friday 23rd September with a proposed Public Consultation Day on Tuesday 1st November. Surface Water Schemes: Camac River Clearing from ponds to Watery Lane complete. Weed clearing on Poddle to take place in early October. Monastery Road SW scheme complete, final road resurfacing to be completed during schools mid-term break. Hazelgrove -Jobstown stream channel South N81 has been cleared of trees & vegetation. The following is the list of other Schemes proposed for 2016: Newcastle Main Street & Peamount Road Dec 16, Chapel Hill & Lucan Heights Nov 16. Water Conservation Programme: Repairs of leaks and Bursts by Water Operations Ongoing. UFW 36.92% Quality 99.35% Repairs 45 River Basin Plans and Measures: A substantial amount of assessment work has been carried out by the Water Pollution section in the past

12 months which will be a major source of information when preparing the river basin management plan for Cycle 2 of the WFD. Also, all statutory samples collected on time to-date this year. EU LIFE application submitted to seek funding to deal with misconnections and prevent polluting material reaching rivers – Dublin Urban Rivers Project. Non Domestic Water Charges: IW are now the direct point of contact for all non-domestic water services including billing, payments and customer service since Monday 26th September 2016. Climate Change: The Draft Strategy Towards Climate Change Action Plan went to Public Consultation on Wednesday 21st September. The public has until Monday 17th November to make a submission to CODEMA on the Plan. A 2 day Climate Change workshop for LA staff took place on 4th & 5th October.

### Objective 3: Manage our regulatory, licensing and enforcement roles together with the Environmental Protection Agency

Continued active enforcement of the provisions of all environmental legislation and regulations with continued legal proceedings. Scheduled Inspections and Audits/Reviews being routinely undertaken on the permitted facilities. Control of Animals legislation being actively enforced with regular inspections of horse pound and dog pound, ongoing monitoring of contractual performance Implement the Dublin Noise Action Plan: Noise is continuously monitored and measured at 10 locations throughout the county of South Dublin. This monitoring is used to correlate with the Noise Modelling and the Noise Maps produced every five years for the SDCC region. South Dublin has been selected along with Kildare and Limerick in a STRIVE small scale noise research project over the next two months. Comparisons and contrasts will be made between Ireland the Netherlands on the whole field of noise complaints relating to traffic.

### Objective 4: Maintain and improve our parks and recreation areas to enhance our quality of life

Playspace Programme: 13 Play Spaces constructed to date. Griffeen Valley Park Playground. Tender preparation stage for Phase 1 - reconstruct playground. Advertise October 2016. Construction start following tender acceptance. Tymon Playground - tender for the reconstruction of the Play facility at Tymon Park (Tymon North side) was advertised in September. Equine Facility Site works have commenced and construction is progressing on-time for completion December 2016.