



**Comhairle Contae
Átha Cliath Theas
South Dublin County Council**

Draft Corporate Plan

2010-2014

DRAFT

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DRAFT

1.1 Foreword – Mayor

The Corporate Plan 2010-2014 has been developed following a broad consultation process involving the Community, Local Agencies, Elected Members and Council Employees. The plan will provide the basis for the operations of the Council for the next five years and demonstrates how we will work together to improve the quality of life – socially culturally, economically and environmentally for the people of South Dublin County.

The goals, outcomes and supporting strategies to achieve that vision will be continually monitored to ensure that the Corporate Plan remains relevant to the needs of the Community in a changing environment.

This document highlights what is important to us as a Community both now and into the future. The downturn in the economy has provided many new challenges but also opportunities, now more than ever there is a need for people to take active ownership of their communities, by empowering citizens through collaborative ownership we can ensure that the Council works in partnership with our stakeholders to generate shared solutions to the issues that affect communities, together we can strengthen local democracy and build community spirit.

I am very proud to present this strategic document and I encourage the people of South Dublin County, Elected Members and Council Staff to embrace the Corporate Plan. It is a plan for our future and its success will be strengthened and measured by the contribution that we can all make by working together to ensure a positive future for South Dublin County.

Cllr. Mick Duff
Mayor of South Dublin County

1.2 Foreword - County Manager

The Corporate Plan 2010-2014 outlines South Dublin County Council's strategy for the next five years. This Council has assets of 3.7 billion and provides services to over a quarter of million people, 90,000 households and over 6,000 businesses.

As a Council we are aware of the demands on monies spent in repairing the damage caused by anti-social behaviour - this we refer to as the **'Cost of Yesterday'**. This cost impacts directly on our ability to invest in improvements in the County. We have developed a range of initiatives which have a pro-social emphasis including **'Spaces for Change'** and a **Social Credit Scheme** to develop new ways of working and empowering people. We call this **'Investing in Tomorrow'**

As a Council we are committed to an interagency approach to maximise the effective delivery of services. We will support the business community by working with other agencies to reduce the cost of doing business and encourage inward investment. We will facilitate employment by supporting all the agencies involved in the **'Innovation Enterprise Zone'** and champion sustainability through the examination and creation of sustainable energy projects.

The objectives of this Corporate Plan will be delivered by the Mayor and Councillors in conjunction with the Council's staff. We will use all our resources to empower and develop the potential of this County as an excellent place to live, work and invest.

Joe Horan
County Manager

2.1 Map of South Dublin County



2.2 South Dublin County in Context

South Dublin County Council was established in 1994 and is the third largest local authority in Ireland covering an area of 222.74 square kilometres. Its population is growing and currently stands at 246,935. This represents a 3.39% increase since the last census in 2006. Tallaght is the main urban centre with a population of around 80,000.

South Dublin County is divided into five electoral areas with 26 Councillors in total, elected every five years. The Council have statutory functions and represent the electorate over a range of public issues. They represent the Local Authority on a range of public agencies and promote the coordination of various public bodies operating locally.

- The number of **young people** (aged 0-24) years represented 38% of the population
- The number of **adults of working age** (aged 25-64) represents 55% of the population
- The number of **people over retirement age** (over 65's) represents 7% of the population
- The number of **people with a disability** represents 8.9% of the population *

2.0 About this Corporate Plan

2.1 Mission Statement

To provide open, effective, inclusive and participative local democratic processes together with good quality services and supports which sustain, improve and promote the social, environmental, cultural and economic fabric of South Dublin County for all who live, work and visit there.

Our mission statement reflects our commitment to enhancing the role of the Mayor and Elected members in order to promote local democracy and encourage Citizens to engage in local decision making processes. Our customers deserve services that are responsive, efficient, and innovative and meet the need of the citizen at every stage of the life cycle. We will continue to push the boundaries in evaluating our processes to identify new ways of doing our business with the use of modern technology.

2.2 Core Organisational Values

Our values underpin the basis of all our work.

- **Putting The Citizen at the centre of what we do**
- **Stronger Local Democracy and Leadership**
- **Community Development and Participation**
- **Making the best use of our resources**
- **High Standards in Corporate Governance**
- **Staff empowerment**

3.0 Cross Cutting Themes

As a progressive and flexible local authority the cross cutting themes are central to how we do business and deliver excellent service to our citizens

3.1 Services for all

A life cycle approach to service delivery recognises the key stages of development during each person's lifespan. Early intervention in one generation will bring benefits to successive generations. The Life cycle approach commits to addressing the needs of each person from childhood to working age to retirement and those with special needs. The Council is dedicated to ensuring that its policies and actions are inclusive of all. The Council will work to treat everyone with fairness and dignity.

3.2 Working together

The sharing of information and skills among agencies will achieve important public benefits including increased productivity, improved policymaking and integrated public services. We will continue to strengthen this interagency approach to ensure that citizens experience coherent, integrated and effective public services. We are committed to innovative inter – agency projects such as the Children’s Services Committee, Traveller Strategy, Innovation Enterprise Zones and Joint Policing Committee

3.3 Innovation and Creativity

The Council will harness creative and innovative ways of working. Councillors and staff will deliver real citizen centred services using creative thinking and skill sharing. Nurturing innovation and creative thinking in the development of new technologies will deliver economic growth and enterprise.

3.4 Sustainable Living

Sustainable Living meets the needs of the present without compromising the ability of future generations. Sustainability recognises that Social, Economic and Environmental issues are interdependent.

Relevant Plans and Strategies

Towards 2016- Social Partnership Agreement 2006-2015
National Action Plan for Social Inclusion 2007-2016
National Development Plan 2007-2013
National Spatial Strategy 2000- 2020
Report on the Task Force for Active Citizenship
National Disability Strategy
[Making Ireland's Development Sustainable](#)
OCED Review of the Irish Public Service
[Building Ireland's Smart Economy](#)
Strategy for Science Technology and Innovation 2006-2013
South Dublin- A Place for People 2002-2012- County Development Board Strategy
County Development Plan 2010-2016

➤ **A Living Place**

A Community which has the skills and supports to create and sustain a Vibrant, Participative, Safe and Inclusive community in which each person is enabled to live a fulfilling life

➤ **A Connected Place**

A County whose infrastructure is of high quality and sustainable. Modern Infrastructural networks including Roads, Water and Drainage Services, Waste, Telecommunications / Broadband and Energy Resources will provide for existing and future communities.

➤ **A Busy Place**

A County which is a great place to live work and develop a business where innovation and creativity are nurtured, where towns are places of activity, enterprise and employment and sustainable economic growth is promoted .

➤ **A Place to Protect**

A County, rich in local heritage and natural environmental facilities, parks and amenities for the benefit of present and future generations.
A healthy and well protected environment and heritage contributing to the social and economic wellbeing of the whole community

4.1 A Living Place

Vision:

A Community which has the skills and supports to create and sustain a vibrant, participative, safe and inclusive community in which each person is enabled to live a fulfilling life.

Context

South Dublin County Council will create living spaces where every citizen, young and old is valued and enabled to live a fulfilling life. We will build a County which is pro-community, pro-learning and pro-business, where citizens enjoy a high quality of life. So, we look to the Arts, Sports and Recreation opportunities, life-long learning and to Community development initiatives to build a sustainable life experience.

4.1.1 Community Engagement and Participation

Strategic Goal 1 - All citizens will engage in the development of the Living Place

Objectives:

The Council will:

- Continue to build a collective understanding of the type of society we want by engaging with citizens of all ages
- Develop and build on the concept of Social Capital, fostering greater civic responsibility and promoting active citizenship across all ages
- Improve the profile of young people and recognise their contribution to Communities
- Empower communities to assist the Local Authority to create cleaner, safer and greener communities and maintain a high quality public realm which is attractive and accessible.
- Promote cleaner, safer and greener communities by working together in partnership to maintain a high quality public realm which is attractive and accessible.

4.1.2 Housing

Strategic Goal 2- Every citizen will have accommodation which is appropriate to their needs.

Objectives:

The Council will:

- Continue to develop and implement sustainable inclusive and appropriate Housing policies, which meet the changing needs of all citizens throughout their lifetime
- Continue to develop Home Zones and Safe routes in our planning processes to ensure protection for all including the most vulnerable

- Promote social integration through managed tenure mix
- Adopt best practice in Estate Management

4.1.3 Community Facilities – Cultural, Sporting, Recreation

Strategic Goal 3: A community open to the rich depths of creativity, which recognises the value of participation for all in education, the arts and sporting opportunities

Objectives:

The Council will:

- Support sustainable local arts and cultural programmes in South Dublin
- Provide a quality Library service which caters for the Lifelong learning needs, both educational and recreational, of all communities
- Promote digital literacy by providing access to technology
- Promote the facilities and amenities in Parks, by supporting a healthy lifestyle through active and passive recreation
- Encourage sport and recreation by developing tailored programmes to target specific groups in the community.
- Develop community centres for all our citizens, creating a real 'centre' for Community activity
- Promote pro-social behaviour through the introduction of a pro-Social Credits Scheme
- Continue to explore ways of maximising our buildings and facilities to change outcomes for Citizens through the 'Spaces for Change' initiative

Relevant Plans and Strategies

Towards 2016- Social Partnership Agreement 2006-2015
 National Action Plan for Social Inclusion 2007-2016
 National Development Plan 2007-2013
 National Spatial Strategy 2000- 2020
 Delivering Homes, Sustaining Communities
 Report on the Task Force for Active Citizenship
 National Disability Strategy
 South Dublin- A Place for People 2002-2012
 County Development Plan 2010-2016
 Library Development Plan 2007-2011
 Customer Services Action Plan and Citizen Charter
 South Dublin County Council's Disability Implementation Plan
 Strategic Plan for Sport and Recreation in South Dublin County 2010-2016
 South Dublin County's Arts Development Strategy 2006-2010
 Development and Implementation of Youth Arts Strategy in South Dublin County
 South Dublin County's Children's Services Strategy
 South Dublin County's Play Policy
 South Dublin County Inter-agency Traveller Strategy
 Anti- Social Behaviour Policy

4.2 A Connected Place

Vision - A County whose infrastructure is of high quality and sustainable. Modern infrastructural networks including Roads, Water and Drainage Services, Waste, Telecommunications / Broadband and Energy Resources will provide for existing and future communities.

Context

South Dublin County requires a strong underlying infrastructural base in order to facilitate sustainable, integrated development and continuous advancement. This includes building bricks such as the transportation network of roads, bus corridors, rail, light rail, cycle lanes and pedestrian routes essential for safe and efficient movement within and through the county.

Water storage & distribution systems and surface water and foul drainage network are also essential to service the existing built environment and facilitate new development areas. New sustainable development patterns in areas such as Adamstown and Clonburris are predicated on such high quality infrastructure.

For new areas to prosper as largely self-contained living environments, state-of-the-art telecommunications infrastructure, broadband connectivity and other advanced technologies are needed to leverage maximum benefits of the Smart Economy. This will support the enterprise sector in generating growth and jobs.

Significant progress has been made in diverting waste from landfill through waste prevention, reduction, re-use and recycling initiatives. More needs to be done to build on this base through the continued implementation of the Dublin Regional Waste Management Plan, implementing public education programmes to influence domestic, institutional and business behaviour and using best available technologies for efficient collection and disposal.

The impact of climate change and the need to exploit alternative energy resources requires the Council to develop a low-carbon economy. It will use a mix of planning, economic, community and environmental drivers working in partnerships with the local communities.

Strategic Goal - To develop and maintain high quality, sustainable and modern infrastructural networks including Roads, Water and Drainage Services, Waste, Telecommunications / Broadband and Energy Resources that provide for existing and future communities

Objectives:

The Council will:

- Promote and facilitate an accessible infrastructural network throughout the County in order to achieve balanced social and economic development and competitiveness.

- Have regard to all relevant international, national, regional and local strategic and legislative requirements influencing infrastructural provision and standards.
- Provide the County's infrastructure to a consistently high standard in a professional planned and systematic way
- Promote integrated and coordinated infrastructural maintenance / improvement programmes in consultation and cooperation with relevant stakeholders
- Expand the use and sharing of spatial data to enable more effective and integrated service and infrastructural planning.
- Place sustainability and climate change strategies at the core of the Council's infrastructural planning and operations
- Factor future operational implications into project specification and implementation

Relevant Plans and Strategies

National Development Plan 2007-2013
Transport 21- 2006-2015
Smarter Travel- A Sustainable Transport Future
National Cycle Policy
Smarter Travel Work Place
Making Ireland's Development Sustainable
Dublin Waste Management Plan 2005-2010
Greater Dublin Regional Code of Practice for Drainage Works
Eastern River Basin Management Plan for 2009 to 2015
South Dublin County Council's Litter Management Plan 2008-2011
South Dublin County Climate Change Strategy
South Dublin County Energy Policy

4.3 A Busy Place

Vision:

A County which is a great place to live work and develop a business where innovation and creativity are nurtured, where towns are places of activity, enterprise and employment and sustainable economic growth is promoted

Context:

The promotion of mixed, inclusive and vibrant urban neighbourhoods is central to creating a busy and active County. The Council plays a pivotal role in supporting, developing and fostering enterprise and economic development through coherent and structured planning policies.

Acting as a catalyst and facilitator for promoting enterprise and employment, it supports existing economic enterprises, building on the success of the high technology crescent connecting Citywest and Grange Castle Business Parks. The County will face a range of economic challenges including the controlling the cost of doing business. The Council will promote the Smart Travel initiative which will provide targeted policies to support a lower transport carbon footprint

The Council will provide its services in an economic and cost efficient manner; set out policies for future development in a structured and clear fashion and promote an urban form that maximises the use of infrastructure. . . .

4.3.1 Strategic Goal: Promote an urban environment with the right conditions to enable economic growth

Objectives:

The Council will:

- Ensure that sufficient zoned land is available to accommodate both inward investment and the growth of existing businesses.
- Promote intensive employment uses with high accessibility to public transport.
- Support the start up and incubation of innovation led, high growth and knowledge based businesses at appropriate locations.
- Promote attractive places in which to work, shop and play.
- Assist the integration of compatible use and vibrant urban centres.
- Promote the Smart Travel initiative.

4.3.2 Strategic Goal - Build on and develop existing interagency approaches to improve the local economy.

Objectives:

The Council will:

- Collaborate with state agencies and other interested parties to ensure a cohesive response to the business community's needs.
- Develop an interagency marketing campaign to attract investment.
- Support existing business infrastructure through co-ordinated thinking.
- Continue to work with IDA Ireland to promote Grange Castle Business Park as a centre of excellence.

4.3.3 Strategic Goal - Assist in the control of the cost of doing business

Objectives:

The Council will:

- Encourage energy efficiency and adopt alternative/renewable energy sources and best practice in Council operations.
- Promote an energy efficient County that will be cost effective.
- Promote Tallaght as a new pilot energy zone through the use of energy mapping.
- Provide Council services in a cost effective manner.

4.3.4 Strategic Goal: Promote South Dublin County as an educational, research and development centre of excellence

Objectives:

The Council will:

- Continue to foster linkages with educational institutions, business and the public sector to promote enterprise in South Dublin.
- Continue to engage with the Creative Dublin Alliance.

4.3.5 Strategic Goal: Maximise opportunities for the highly skilled on the live register by encouraging new business start-ups and facilitating up-skilling for individuals

Objectives:

The Council will:

- Develop and expand the Innovation Enterprise Zones Initiative.
- Build and develop relationships with appropriate agencies such as South Dublin Chamber, Enterprise Ireland, FÁS, South Dublin County Development Board and South Dublin County Enterprise Board.
- Focus on developing networking opportunities between individuals to nurture new ideas and promote knowledge sharing.

4.3.6 Strategic Goal: Promote the development of new telecommunications technologies such as WiMax in the County

Objectives:

The Council will:

- Facilitate agencies involved in the provision of technological infrastructure.

- Promote the usage of non-proprietary infrastructure.
- Consider pilot areas for the introduction of new technologies.

4.3.7 Strategic Goal: Promote South Dublin County as the premier location for business, sport and leisure tourism.

Objectives:

The Council will:

- Support South Dublin County Tourism Ltd. in building this County into a premier business, sport and leisure destination.
- Promote the capacity of South Dublin County to host international conferences, conventions and events.

Relevant Plans and Strategies

Towards 2016- Social Partnership Agreement 2006-2015
National Development Plan 2007-2013
National Spatial Strategy 2000- 2020
Making Ireland's Development Sustainable
Building Ireland's Smart Economy
Strategy for Science Technology and Innovation 2006-2013
South Dublin County- A Place for People 2002-2012
Smarter Travel- A Sustainable Transport Future
County Development Plan 2010-2016
An Integrated Economic Development Strategy for South Dublin County
South Dublin County Energy Policy

4.4 A Protected Place

Vision: A County, rich in local heritage and natural environmental facilities, parks and amenities for the benefit of present and future generations. A healthy and well protected environment and heritage contributing to the social and economic wellbeing of the whole community.

Context:

South Dublin County is an area of rich and varied landscapes, architecture, archaeology and culture. The Council protects these elements of our heritage to maximize the enjoyment and experiences of all citizens and visitors and ensure their availability for future generations

4.4.1 Strategic Goal -To strengthen and promote the identity of the County, we will protect and celebrate its heritage and landscape.

Objectives:

The Council will

- Ensure that heritage is a core element of the County's Strategies and Plans
- Support and implement the County Heritage Plan
- Protect and promote local heritage

4.4.2 Strategic Goal Protect the landscapes, habitats, special areas, architectural and archaeological features

Objectives:

The Council will

- Protect the County's environments, habitats and species and consider the developing national landscape policy.
- Develop and implement a strategy for the protection, management and enhancement of the natural and recreational potential of waterways.
- Protect, manage and enhance the tree population through the development of an integrated Tree Strategy.
- Develop access and use of significant natural and built assets such as the Parks, Mountains, the Liffey, Dodder, Rivers and the Grand Canal.
- Investigate the development and promotion of habitats within transport routes.
- Protect the rural and upland environment for all citizens
- Develop and promote a biodiversity plan.
- Identify architectural conservation areas
- Develop an inventory of Council controlled structures. Manage and maintain these structures to ensure their conservation and safety.
- Promote and support alternative and imaginative use of architectural structures and graveyards.
- Develop and utilise a civic grant structure to support the protection of the County's landscapes, habitats, structures and culture.

4.4.3 Strategic Goal: To promote education and awareness of the rich landscapes, habitats, architecture, archaeology and culture of the County:

Objectives:

- Increase knowledge and awareness of the existing landscapes, habitats, and architecture, archaeology and culture resources.
- Raise awareness of protection policies, objectives and the work of the Council in protecting these resources
- Continue to develop the collection and services of the Local Studies Section of the Library Service and make the collection accessible.
- Develop a plan for the setting up a County Archive.

4.4.4 Strategic Goal: Sustainable Planning and Development:

Objectives:

The Council will

- Prioritise the development of green spaces in order to facilitate the County's green network for people and wildlife.
- Retain local heritage identity in new developments
- Promote sensitive use of existing landscapes for walking and cycling.
- Use suitable materials and finishes in all developments in keeping with materials and traditional local practice.
- Promote sustainable energy systems and the benefits of alternative energy strategies while protecting existing landscapes and structures.
- Prepare a Green Infrastructure Plan to add value to the County's open space network for the benefit of people and the protection of wildlife.
- Encourage green architecture.
- Protect and enhance food security in the County by encouraging local production of food.
- Support the development of allotments and community gardens

4.4.5 Strategic Goal: To support and promote inter-agency and cross-departmental working in protecting landscapes, habitats, architecture, archaeology and culture of the County:

Objectives:

The Council will

- Promote the County Climate Change Strategy
- Create links from populated areas of the County to the Dublin and Wicklow Mountains.

4.4.6 Strategic Goal: To support and develop the Irish language within the organisation and in the County.

Objectives

- Ensure that all customers who choose to deal with the Council in Irish are facilitated.
- Implement the County's Irish Language Scheme 2010-2012
- Consider the 20 Year Strategy for the Irish Language 2010-2030 in relation to the services provided by the Council

Relevant Plans and Strategies

Draft 20 Year Strategy for the Irish Language
Official Irish Language Act 2003
Proposed National Landscape Policy
South Dublin County- A Place for People 2002-2012
County Development Plan 2010-2016
Library Development Plan 2007-2011
South Dublin County's Heritage Plan 2010-2015
South Dublin County Council's Irish Language Scheme 2010-2012

5.0 Implementation and Monitoring



5.1 Modernisation and Change

The Council will continue to build on the Modernisation Agenda by focusing our activities through teamwork. The management team coordinates and delivers its service through three clusters to ensure to ensure efficiency and maximise impact.

1. The **Spatial Planning and Infrastructure Delivery Cluster** - is comprised of Planning, Roads, Environment, Housing, Community, Architects, Finance, Development and Parks Departments.
2. The **Quality of Life and Interagency Agenda Cluster** consists of Environment, Architects, Housing, Community, Law and Planning Departments.
3. The **Customer Services and Organisational Change Cluster** reflects the input of IT, Human Resources, Finance and Corporate Services Departments

5.2 Democracy on the Web

We will use technology to provide the citizen with choice when accessing our services. Technology is rapidly becoming the mechanism through which we deliver enhanced services. The citizen can expect the best possible response times from us when they interact electronically via the web.

- We will use technology to simplify government processes for citizens in order to provide effective eGovernment solutions.

- We will make self service the most effective method in which citizens can interact with the Council by providing the most up to dated information.
- We will harness emerging technologies to establish best value through appropriate open source software usage.

5.3- Effective management of our resources and accountability across operations

The Council is responsible for the effective management of a wide range of resources, in terms of staffing, finance and physical assets. We will ensure prudent management of these resources by continually supporting and developing a multi-skilled workforce and having an economic focus on our areas of activity. We aim to ensure that all our assets are used in a way to achieve maximum efficiency by obtaining value for money while delivering a quality service for those who live, work and visit the County. We will continue to develop effective management systems to support our operations and provide accountability across all of our activities.

5.4 Reporting Performance

Each year as part of the Annual Budget process, we report on the Corporate Plan and the progress made in delivering our objectives. In addition we will report on the achievements of the Corporate Plan objectives in the Council's Annual Report and benchmarking achievements through the National Performance Indicators.

For Further Information

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You can find this and our other plans on the web at www.sdcc.ie

Appendices

Appendix 1

Councillors by Electoral Area

Rathfarnham

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Name: Cllr. John Lahart
Party: Fianna Fail
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Name: Cllr. Paddy Cosgrave
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Lucan

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Clondalkin



Name: Cllr. Gino Kenny
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Clondalkin
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Tallaght Central



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Name: Cllr. Eamonn Walsh
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Name: Cllr. Mick Duff
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Appendix 2

Strategic Policy Committee Membership

Economic Development (including Planning)

Chair: Cllr Eamon Tuffy

Councillors: Cllr Colm Brophy, Cllr Emma Coburn, Cllr Marie Corr, Cllr Sean Crowe, Cllr Robert Dowds, Cllr Trevor Gilligan, Cllr Pamela Kearns, Cllr William Lavelle, Cllr Guss O'Connell, Cllr Cathal King

Sectoral / Pillars:

- Neil Durkin,
1-3 Sandford Road,
Ranelagh,
Dublin 6
- Garrett Robinson,
SIAC Construction,
Monastery Road,
Clondalkin, Dublin 22
- Jim Fay,
20 Glenview Drive,
Tallaght, Dublin 24
- Sean Giblin,
2 Finnstown Fairways,
Lucan, Co. Dublin
- Donie Anderson,
Castlekelly,
Glenasmole,
Tallaght, Dublin 24
- John Kearns,
Bolbrook Enterprise Centre,
Avonmore Road,
Tallaght, Dublin 24

Arts, Culture, Gaeilge, Education & Libraries

Chair: Cllr. Marie Corr

Councillors: Cllr Paddy Cosgrave, Cllr Sean Crowe, Cllr Tony Delaney, Cllr Mick Duff, Cllr John Hannon, Cllr Caitríona Jones, Cllr Cáit Keane, Cllr. Éamonn Walsh, Cllr Guss O'Connell

Sectoral / Pillars: Ann Fitzpatrick
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Breda Bollard,
Bohilla,
Whitechurch Road,
Rathfarnham,
Dublin 14

Jim Fay,
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Tallaght, Dublin 24

John Conroy,
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Kilnamanagh,
Dublin 24

Environment

Chair: Cllr John Hannon

Councillors: Cllr Sean Crowe, Cllr Robert Dowds, Cllr John Lahart, Cllr William Lavelle, Cllr Éamonn Maloney, Cllr Guss O' Connell, Cllr Eamon Tuffy, Cllr Éamonn Walsh

Sectoral / Pillars:

Pat Lee,
St. Anne's,
Bohernabreena,
Co. Dublin

Sherri Brennan,
Skips Trans,
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Rathcoole,
Co. Dublin

Connie Kiernan,
187 Wheatfield Road,
Palmerston, Dublin 20

Una Ruddock,
6 Tullyhall Crescent,
Lucan, Co. Dublin

Mary Clare Wallace,
Killinarden Business Park,
Killinarden,
Tallaght, Dublin 24

Housing and Social

Chair: Cllr. Éamonn Maloney

Councillors: Cllr Robert Dowds, Cllr Mick Duff, Cllr Trevor Gilligan, Cllr Pamela Kearns, Cllr Gino Kenny, Cllr Cathal King, Cllr Brian Lawlor, Cllr Dermot Looney, Cllr Matthew McDonagh

Sectoral / Pillars: Ben Healy,
Glenbrook Park,
Rathfarnham, Dublin 14

Tommy Gilson,
17 Bawnlea Avenue,
Jobstown,
Dublin 24

John Murphy,
Highdown Hill, Newcastle,
Co. Dublin

Betty Tyrell Collard,
Room 417A,
Department of Enterprise, Trade & Employment,
23 Kildare Street,
Dublin 2

Sports, Recreation & Community Affairs (including Parks)
Chair: Cllr. Cathal King

Councillors: Cllr Paddy Cosgrave, Cllr Tony Delaney, Cllr Mick Duff,
Cllr Derek Keating, Cllr Gino Kenny, Cllr Brian Lawlor,
Cllr Dermot Looney, Cllr Matthew McDonagh, Cllr Therese Ridge

Sectoral / Pillars: Carmel McCartney,
6 Muckcross Green,
Perrystown,
Dublin 12

Sean Reid,
Community Centre,
Main street,
Rathcoole, Co. Dublin

Cecil Johnson,
Killinarden Community Council

James Coughlan,
Astropark,
Greenhills Road,
Dublin 24.

Transportation

Chair: Cllr Derek Keating

Councillors: Cllr Colm Brophy, Cllr Emma Coburn, Cllr Paddy Cosgrave, Cllr
Caitríona Jones, Cllr Cáit Keane, Cllr John Lahart,
Cllr William Lavelle, Cllr Therese Ridge, Cllr Eamon Tuffy

Sectoral / Pillars: Matt Moran,
IBEC,

Confederation House,
Dublin 2

Tom Newton,
7 Meadow View Grove,
Hillcrest,
Lucan, Co. Dublin

Kevin Farrell,
6 Tullyhall Crescent,
Lucan, Co. Dublin

Betty Tyrell Collard,
Room 417A,
Dept. of Enterprise, Trade & Employment,
Kildare Street,
Dublin 2

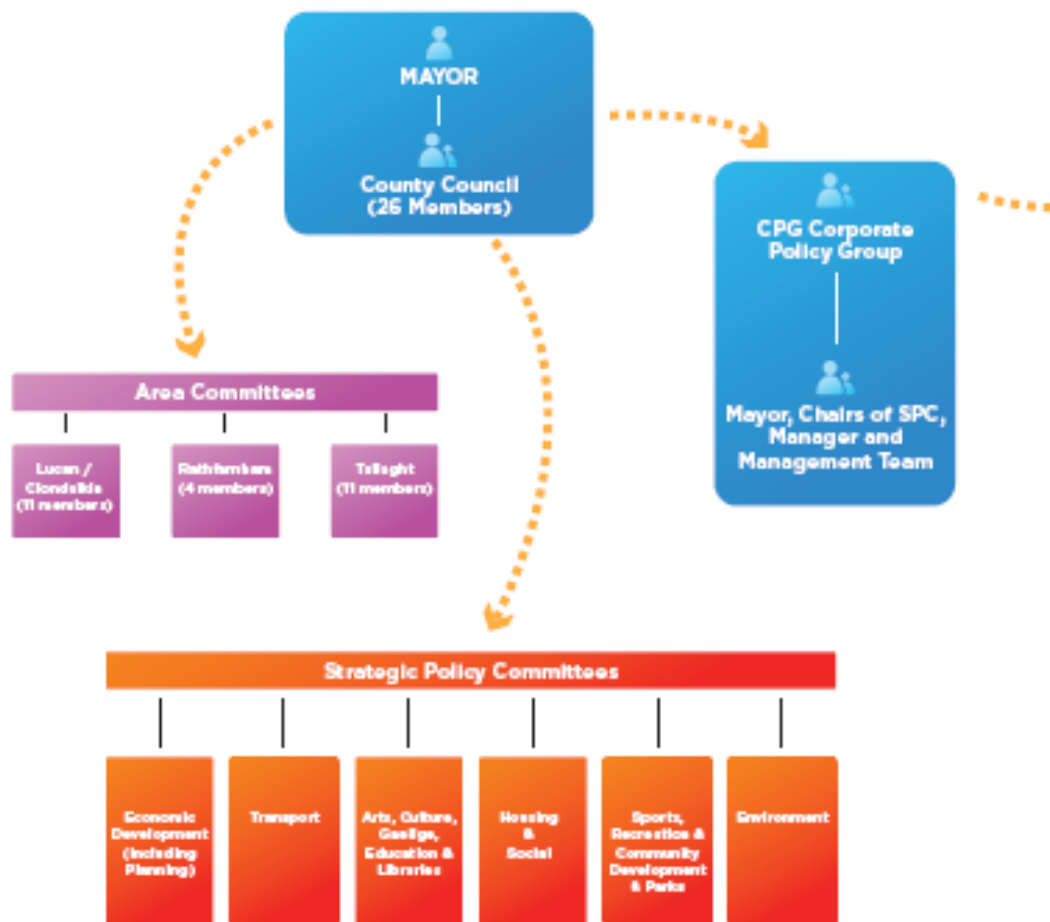
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Appendix 3

Corporate Policy Group

The Corporate Policy Group (CPG) consists of the Mayor, who chairs the group, together with the Chairs of each of the SPCs.

The Corporate Policy Group (CPG) co-ordinates and links the work of the various SPCs and acts as a forum where policy decisions affecting the entire Council can be agreed for recommendation to the full Council.



Political and Senior Management Structure



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Appendix 4

Consultation and Preparation Process

During Autumn/Winter 2009, key stakeholders were consulted on the main priorities for South Dublin County Council for the period 2010-2014. This included the following:

- Corporate Policy Group
- Elected Representatives
- Staff Partnership Committees
- Staff Conferences
- Information sessions with Staff of South Dublin County Council
- South Dublin County Development Board
- South Dublin County Social Inclusion Measures Group
- Representatives of South Dublin County Community Forum and Platform.
- Comhairle na nÓg
- Public Information sessions were held through the County's Library Network in Tallaght , Clondalkin, Lucan and Ballyroan
- Online Feedback Form was available on our website, members net and circulated to our partner agencies, 259 responses from the public and other interested parties were completed through the on line feedback form.

A consultation session was arranged between Councillors and representatives of the interdepartmental team to afford all the opportunity to discuss and propose policy priorities for the next five years.

Appendix 5

Achievements from the Corporate Plan time period 2004-2009

A list of annual achievements to be included

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